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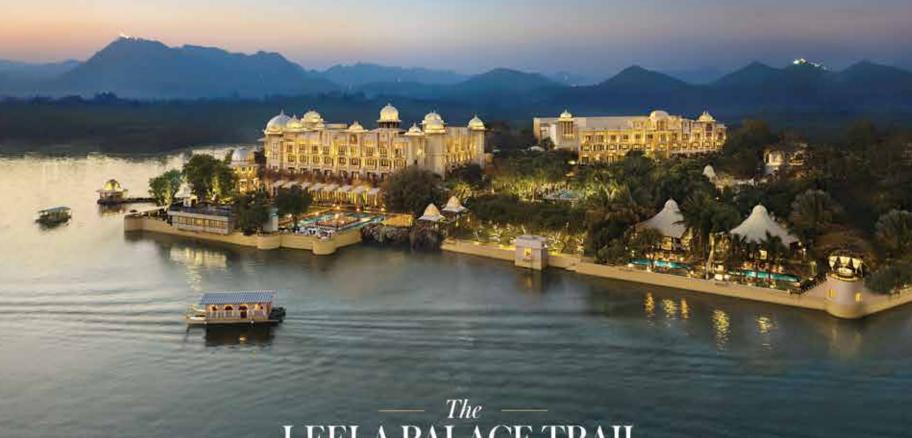
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Daniel D'Souza Co-Founder at DreamSetGo

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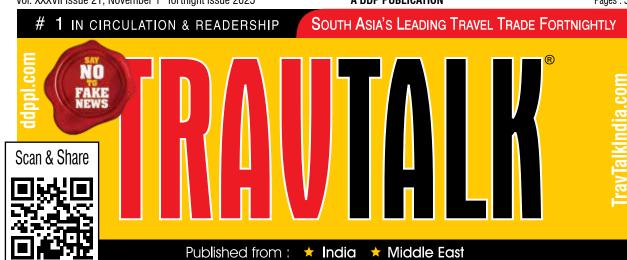


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Rebrand India for global youth

The first edition of ThinkTank, held at Le Méridien New Delhi, gathered young brains from India's tourism industry to brainstorm ideas to transform India's inbound story.

Nisha Verma

ThinkTank aims to move industry conversation beyond panels into action. The inaugural ses-- 'Reimagining Inbound India: Making India the Must-Do Destination for a Younger Global Traveller' — brought together young practitioners who run DMCs, curate luxury



younger visitors to India. The roundtable at Le Méridien New Delhi was designed to surface immedi25-40-year-olds, who buy short, high impact trips and spend on experiences. As Suyash Gupta, Director, Travel Bureau, puts it, India's challenge splits in two - perception and prod-

The perception game Kickstarting the conversation, Gupta said, "First is perception problem.



Harshvardhan Tanwar, Suyash Gupta, Akanksha Garg, Bjorn DeNiese, and Ruhani Duggal

travel, design communityled experiences, and strategise hotel brands. The idea was to identify what works, what doesn't, and what practical steps the industry can take to entice ate, executable ideas rather than lofty manifestos. The room agreed on the core problem. About 63 per cent of India's inbound visitors are over 45. The world's growth is being driven by

Contd. on page 6 ▶

India is considered slightly unsafe, not very organised, and people still believe that India is a country of snake charmers." Then he pointed to demand hiding

Europ Assistance Enters Travel B2B Market

The latest entrant in the Indian B2B travel space. Europ Assistance comes with an impressive international lineage. CEO Ram Seethepalli shares his prespective with

Hazel Jain

ith a legacy of 100 per cent Generali ownership, rop Assistance takes its responsibility to 'assist customers' seriously. Ram Seethepalli, CEO, Europ Assistance India & Middle East, explains, "We invented the assistance industry in 1963 in France and remain a global leader. A lot of people do not know of us in India because we are a B2B2C company. But our clients include India's leading banks, insurers, credit card issuers, automotive companies and the retail market. In travel, we have proudly protected over 1.7 crore travellers and assisted our customers in over 2.5 lakh cases including travel inconvenience and international medical care. And no one else comes close to us on this scale. Our global networks, global reputation and capabilities - combined with our focus on really caring for end-customers – is



Ram Seethepalli CEO, Europ Assistance India & Middle East

our significant value-add to our partners." Europ Assistance counts Expedia, Airbnb, American Express, Visa, and AIG among its global clients.

For the company, India is a long-term growth market, underpenetrated, with a lot of room for many parties to win. "We are not out to go head-to-head with competition and we do not need to. There is plenty of space for everyone. And mostly, we are going to help our clients and partners. We have got a lot of value that we can provide

to them," Seethepalli says. Regarding the agent commission structure, he says the company will follow market best practices.

With its great lineage, Europ Assistance is internationally good at certain things, and travel is one of them. Seethepalli adds, "Our legacy is not the reason why travel agents should work with us. Our value proposition and what we can do for them today, our ability to strengthen the travel agent's relationship



with their clients, the quality of service and our world class customer experience and our ability to truly take care of customers in their moment of distress and need is why travel agents should choose us.'

Contd. on page 9 ▶





Need to stop undercutting &



The panel for the TravTalk ThinkTank poses after an engaging discussion that delved deeper into how to attract young international travellers to India

► Contd. from page 5

in plain sight. "Concerts, cultural festivals, wildlife, and immersive educational travel bring young travellers when we package them right. Our company has been the official travel partner for Magnetic Fields music festival, in Alsisar, Rajasthan. That has attracted many foreign tourists for years. If we want younger visitors, we need to design an ecosystem for them. We must make this a social media campaign for the larger audience to create a bigger pie for everyone," he added.

Ruhani Duggal, Founder & Lead Curator, Vilasa Luxury Travel, underlined, "We have to understand that a country's product offerings and perception go hand-in-hand. Marketing alone is not enough to shift perception."

Packaging is key

She further underlined that

India has depth, but it must be translated into an emotional language that resonates with a mobile, experienced, and expressive traveller cohort. Claiming that luxury is emotional precision, she used the examples of streetwear popups, and beauty/Ayurveda trips to illuminate how heritage and modernity can be married to create new touchpoints for youth markets. "Today's travellers want experiences that remember them back," she underlined.

added, "When it comes to Gen Z, we are seeing that now the travel designers are also younger and catering to a younger generation. This generation is looking for a DMC or a stakeholder who speaks their language. The Golden Triangle will be the same for first timers. The challenge is how to do it in Vilasa style, which is very experiential and immersive," she said.

All about storytelling Taking the experiential momentum forward,

Harshvardhan Tanwar. No Foot-Co-founder, prints, said, "Narrative is critical. We call ourselves the seriously fun people.' He gave examples that clearly land with younger audiences. "We run a Queer Day Out. Not just queer friendly rooms. In Jaipur, we read the city through flowers. You go back with a story you can only get here," he shared.

It took Akanksha Garg, Founder & Chief Executive Officer, Waxpol Hotels & Resorts, a long time to dispel misconceptions about Sundarbans. "Over time. through our own personal marketing and information, we could create a very small percentage of the market about Sundarbans. We also realised people do not want a safari every day. They want to live like a local Bengali in the Sundarbans for a day," she said.

She was candid about social media feed too. "Instagrammable matters! And like it or not, TikTok moves markets in countries where Instagram is not even used. If we want the young, we must show up where they live," suggested Garg.

Brand matters Bjorn DeNiese, Managing Director, Mayfair Elixir, suggested, "We must start with getting the brand right. What brand has been created by the previous gen-



Suyash Gupta Director Travel Bureau

-y----If we want younger visitors, we need to design an ecosystem for them. We must make a social media campaign for that audience

erations is probably to get people in the door, which is the Golden Triangle. However, we must promote the other experiences too. We have to create brand ambassadors for people to talk about it," he said.

Are Indian hotel operators doing enough? He said, "There is a gap. However, it is being filled up very well. A lot of new entrepreneurs are coming up with ideas. People are doing farm stays and village stays. We are opening a



Ruhani Duggal Founder & Lead Curator Vilasa Luxury Travel

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We have to understand that a country's product offerings and perception go hand-in-hand. Marketing alone is not enough to shift perception

wellness and wildlife brand in Almora focused on nature and self reset. Wi-Fi exists, but disconnecting is part of the value."

Price war is real

On her part, Garg voiced her frustration loudly, saying, "Africa sells a basic room for a thousand dollars a night. India has better products in many plac-

es. What do we hear from the trade? Please reduce the rate. When I go abroad, all the operators want accommodation and rates. However, they are not willing to pay for it. We need to stop undercutting and standardise baselines — Five-star, four-star, three-star — clear rates, and clear quality of service that they would get."

Commenting on the DMC network, Gupta said, "The Indian DMCs at some level went into a price war, which was a lost battle for everyone. Everyone is cutting prices. No one is winning. Because of this, other countries boomed. You run a business to make revenue. One can go into community building, but across the board, 90 per cent of business has shifted to outbound, because that is where the money is."

The big struggle

For Tanwar, the biggest challenge is distribution. "Unlike larger DMCs and OTA platforms, we don't have the distribution platform. We rely on them to showcase our experiences. We are paying 30 per cent to be on OTA because we just want to be relevant, despite it not being feasible monetarily," he highlighted.

"We participate in international shows, and see the Indian forum is empty and still we have to pay despite



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standardise baseline prices



being the only person trying to make a difference. I suggest that the government should just give it for free to 10–15 people who are talking for your country passionately. This industry works on passion; it doesn't work on money."

Skilling is his second crusade. "I think skilling is a big challenge and we honestly want to skill a lot more people so that they understand how to navigate through situations."

Scope for data

Garg takes the data to curate products for customers by interacting with DMCs. She shared that most of the people fol-



Harshvardhan Tanwar Co-founder

Lots of people have visited India. It's an opportunity to have ambassadors in every country for just promoting India

low what has clicked for someone else, instead of finding their own niche.

Duggal said, "One can't look at existing demand and complain. That means abandoning the mission. I believe in creating demand instead of fighting for it and getting into predatory pricing."

India aspirational?

Duggal underlined that the industry has not done a



Akanksha Garg Founder & CEO Waxpol Hotels & Resorts

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good job in showcasing the aspirational side of India, which exists. "We do a lot of work internationally to educate people about the luxury that India can offer." Debunking the myth around India being considered value for money, she said, "If you come to India with a backpacker budget, you are going to get backpacker services. Value for money does not mean that we must make something cheaper. As soon as the benefit you are getting is greater than the cost, it's added value."

Garg summed it up, saying, "In India, luxury lies in the small things. You have someone who brings you water, another who carries your luggage — that is service, that is human luxury. And unlike many parts of Europe, our people speak English, which is a huge advantage."

Image revamp

Garg highlighted that there is a big awareness issue. "The negatives get highlighted," she said. Duggal agreed, "Fear and disgust get more traction online. We need an anti-thesis for that, a unified voice, because social media is so powerful."

Echoing the sentiment, Tanwar remarked, "PR kiya toh darna kya" — highlighting that India needs stronger, unified storytelling to beat the algorithm."

Safe destination

Garg underlined, only time India hits news internationally is when it comes to safety. But when there is an incident in the US or Europe, travel continues. India, however, faces advisories. The truth is, India is a safe country for women — we need to say that more often." Gupta shared, "I don't know anyone who has been to Rome and not had something stolen we still go to Rome. Why not create a narrative that acknowledges the problem but shows that India is as safe as any global destination?"

Duggal revealed, "Like any other country, India has safe and unsafe areas. It's unfair to label an entire country unsafe."

Collaboration is key

Gupta suggested that he was ready to give a commitment for a one full day discussion with key stakeholders, where they walk out with a practical action plan.

Garg shared that, she would change how to reach out to young clients. "I will make my products more modern for Gen Z. Everybody in the industry must come together, so that we can do the one-day planning, discussion, or brainstorming, to come up with a single idea that we all can focus on — 'How do we make India great again for the international market?"

DeNiese, commented, "We should not stop innovating. I think celebrating India and celebrating its people, culture and everything that is around you. Perhaps in your own neighbourhood, you have a great chef or a great story that could bring 10 people to India."

Sharing that he has taken many famous people on walks, Tanwar



Bjorn DeNiese Managing Director Mayfair Elixir

concluded, "We have hosted Nigella Lawson, Zendaya, Tom Holland for our walks. We miss out on the opportunity that one sentence, from such people, makes a big difference. We have never had an international brand ambassador. Lots of people have visited India. That's an opportunity to have ambassadors in every country for just promoting India, which is incredible."

Together, the panel called for an industry-wide effort to change perceptions, led



by data, visibility, and storytelling from real women travellers and entrepreneurs who live and work across India every day.

ThinkTank: Ideas and outcome

Focus Area	Concrete Idea	Purpose/Outcome	
New itineraries for new audiences	Curate pop-culture-based trips such as Sex and the City – India edition or Emily in Delhi, create Gen Z-focused products like streetwear pop-ups and beauty trails.	Make India relatable and trendy for younger travellers	
Cash-in on sports & concert economy	Integrate major events like IPL, concerts, and music festivals into inbound itineraries with curated pre- and post-tours.	Capture younger tourists who travel for experiences.	
Local brand ambassadors by market	Have a grid of credible content creators and influencers from each target market to represent India authentically.	Replace the "one-size-fits-all" India campaign with market- specific storytelling.	
Safety through testimonials	Invite existing foreign women travellers in India to record short testimonial videos about safety and positive experiences.	Build trust through authentic peer-to-peer storytelling.	
Better use of data	Publish a monthly micro brief across DMCs and hotels tracking real movement.	Create fast, actionable insights for the industry.	
Digital visibility	Shared digital fund for DMCs, hotels, and operators to co-sponsor content on relevant platforms (TikTok, Weibo, etc.).	Amplify credible stories across global social channels.	
Value over price	Standardise rates by category, highlight benefits over discounts.	Protect margins and raise perceived quality of Indian travel.	
Skill development	Launch micro academies for guides and hosts focused on storytelling, safety, and empathy.	Create a new generation of experience curators.	

OPINION 35 years and counting



Change starts with us

The first edition of Think Tank proved what we have all known deep down. The travel industry is full of passionate, capable people with ideas that can transform India's image, if we simply start acting on them. Among the many insights that emerged, one struck a deep chord. It was about safety. Not as a policy discussion, but as a shared responsibility.

We often complain about how India is portrayed abroad, especially when it comes to women's safety. But here is the thing, the power to shift that perception doesn't lie only with governments, campaigns, or global media. It lies with us, with you, with every single person in the travel trade who interacts daily with visitors from across the world.

If you are a travel agent, tour operator, hotelier, or guide, you already have something the government doesn't — access to real travellers who have experienced India first-hand. Why not make that your tool for change?

When your next client is leaving, ask them: Did you feel safe in India? Jot down their testimonial. Post it on your website, social media, or WhatsApp group. Let their experience speak louder than headlines.

Imagine the impact if just a fraction of our industry made this a habit. If every operator hosting 50 travellers a month shared 10 genuine testimonials about how safe, welcomed, and cared for they felt here. We would have authentic voices telling the real story of India; not one filtered through fear or bias, but through lived experience.

Let's flood the internet with stories about the India we know — generous, chaotic, warm, human, and yes, safe. Things won't change overnight, but the world will start listening when we start speaking up through our travellers.

Change doesn't need permission. It needs participation. And it starts with you.

Leveraging legacy to level the playing field

With its ancient soul and forward-looking vision, India is not merely participating in the evolution of global tourism and travel, it is poised to lead the charge. **Julia Simpson** President & CEO, WTTC, talks about how it can harness its cultural heritage and cutting-edge innovation to build a prosperous, sustainable, and inclusive future for all.

ravel and tourism is one of the most powerful forces shaping our world today, connecting cultures driving economic opportunity, and fostering a deeper understanding between people. Across the globe, the sector is entering a transformative decade, defined by technological innovation, evolving traveller expectations, and a renewed commitment to protecting our planet.

India stands at the forefront of this change. With its vast cultural heritage, extraordinary natural landscapes, and an en-

With its vast cultural heritage, natural landscapes, and an entrepreneurial spirit, India is setting new benchmarks

trepreneurial spirit that is second to none, the country is setting new benchmarks for how Travel & Tourism can thrive in the twenty-first century.

From Strength to Strength

The past few years have been a story of resilience and reinvention. India's tourism sector has moved from recovery into a period of recordperformance. breaking By year's end, the sector's contribution to the GDP is set to reach an alltime high of ₹22 trillion, while international spend will surpass ₹3.2 trillion. These figures are more than just numbers; they signal a renewed confidence in India as a destination and a testament to the sector's adaptability.

Equally important is the sector's role as a source of employment and opportunity. Travel & Tourism now supports more than 46 million jobs across the country. As the sector grows, so too does its capacity to bring prosperity to every corner of India, from bustling cities to remote rural landscapes.

Innovation at the **Heart of Experience**

Tomorrow's travellers will expect more than a standard itinerary. They will look for journeys that are personal, immersive, and enriched by technol-



ogy. Artificial Intelligence can curate experiences tailored to an individual's preferences in real time while immersive tools, such as augmented and virtual reality, can offer a taste of a destination before the traveller even boards a plane.

India's thriving technology sector is uniquely positioned to lead in these developments. It can blend digital innovation with the country's rich tapestry of traditions, creating experiences that are both cutting-edge and deeply authentic.

A Responsible Future As the sector expands,

sustainability must be at

IMPORTANT HIGHLIGHTS

- Travel and tourism sector is entering a transformative phase, defined by tech and innovation
- With its vast cultural heritage, extraordinary natural landscapes, and entrepreneurial spirit India stands at the forefront of this change
- By 2025 end, the tourism sector's contribution to the GDP is set to reach an all-time high of ₹22 trillion

its core. The development of Sustainable Aviation Fuel (SAF) represents a pivotal opportunity. SAF has the potential to cut lifecycle carbon emissions from aviation by up to 80 per cent, and India is well-placed to become a regional leader in its production.

Equally important is tourism's role as a source of employment and opportunity. **Travel & Tourism** now supports 46 million jobs in India

Beyond aviation, investments in renewable energy for hotels, smart mobility in cities, and the protection of biodiversity will safeguard the environments and heritage sites that make India unique.

Opportunities for All

Travel and Tourism has always been a sector by the people, for the people. The sector's growth should be inclusive, creating opportunities for women, young people, and entrepreneurs. Small and medium-sized enterprises, often family-owned, bring character and diversity to India's tourism offering. Supporting them through training, access to finance, and digital tools will ensure the benefits of growth are shared widely.

India's Defining Decade

The coming decade presents India with a singular opportunity to lead by example on the world stage. By embracing innovation, championing sustainability, and ensuring inclusive growth, the country can set a standard for how Travel & Tourism can prosper in a rapidly changing world. The great Indian takeoff is already underway. The challenge now is to sustain this momentum and to fly higher; with purpose, responsibility, and a shared vision for the future.



President & CEO World Travel & Tourism Council (WTTC)

India's multi-pronged facelift to woo more foreign travellers

From next-generation airports and luxury trains to expanded hotel footprints and immersive heritage experiences, the past year has seen India evolve into a destination of global significance where travellers finds a reason to rediscover Incredible India.



n 2025, India's aviation sector has taken significant strides to attract inbound tourism. For instance, IndiGo's partnerships with Air France KLM, Virgin Atlantic and Delta Air Lines, enabled the airline to sell seats under its brand on routes from India to Europe and North America. Similarly, the aviation sector expanded with the launch of new airlines and increased regional connectivity under the UDAN scheme.

The Ministry of Civil Aviation has incorporated 106 tourism-specific routes and plans regional connectivity to 120 new destinations. These developments expand the 'gateway' capacity of India and make inbound access easier for travellers around the world.

Marking a major milestone in India's aviation infrastructure, PM Narendra Modi inaugurated Phase One of the Navi Mumbai International Airport in October. Built at a cost of ₹19,650 crore, the airport is expected to begin commercial operations by December this year.



Rail & alternative connectivity infra

From a rail tourism perspective, 2025 has seen landmark projects. The Udhampur-Srinagar-Baramulla Rail Link (USBRL) rail line, linking the Kashmir Valley to the Indian mainland, was inaugurated in June, featuring the worldhighest arch railway bridge over the Chenab River and drastically reducing travel times. Also, the rapidregional rail system extension from Meerut to Alwar via the Rapid Regional Transit System corridor was approved, enhancing connectivity across Delhi, Haryana and Rajasthan.

Hospitality & destination upgrades

On the hospitality front, global hotel chains are expanding aggressively into India's smaller cities. For instance, IHCL, Hilton and Marriott are planning multi-fold expansions in India. IHCL opened 26 hotels during the financial

New projects expand the 'qateway' capacity of India and make inbound access easier for travellers around the world

year, with several new properties in pipeline. Simultaneously, the government has placed on the

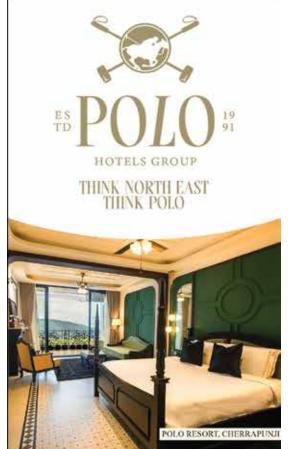
infrastructure list hotels in 50 newly identified tourist destinations, which will allow easier financing for hotel expansion.

Attractions & experiential offerings

India's tourism appeal has also been boosted by upgraded attractions and tourism experiences. One of the highlights is the move by the Centre and states to promote heritage, culture, and pilgrimage circuits with upgraded infrastructure under Swadesh Darshan 2.0 and PRASHAD schemes.

Strategic govt & industry initiatives

The revamped digital platform 'Incredible India Digital Platform' is often cited as a tool for personalised travel-planning. 🦫









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Europ Assistance: Built on Care Services

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Huge scope for partnership & growth

Europ Assistance's inhouse research indicates huge opportunities remaining in this niche with only a fraction of Indians having travelled. "India had three crore international departures in 2024 while China had 15.5 crore. With our

young population, growing disposable incomes, and the travel bug that is in most Indians, you can see why we are so excited to have a long-term view and to participate and contribute to this industry," he says.

Europ Assistance has not yet actively sold its services through travel



partners. "However, we have been behind the scenes all this while, and now we are just adding a new channel — that of travel agents. In many parts of the world, we

play the full value chain. In India, we are moving into the insurance broker space. We will start engaging travel agents in major cities like New Delhi, Bengaluru, Kolkata, Ahmedabad, Hyderabad and Punjab, and expect to grow rapidly from there. We are still, however, in the pilot phase," Seethepalli shares. 🦫

TRAU NEWS

IATO to roll out AI training programmes across Indian cities to boost tourism skills; the association proposes 'Incredible India Endorsement' programme, seeks joint promotion support for approved operators

India's airport count reaches 163 in 2025, country eyes 1.1 billion passengers by 2040

MoT advances cleanliness, governance, and efficiency via SCDPM 5.0 campaign

UDAN scheme to be extended beyond 2027; **120 new destinations** to be developed

76% of Indian hoteliers foresee revenue boost, as **gamification investments rise 15% in 5 years**: Accenture report

New infra to charm global travellers

India is opening new doors for international travellers. Major investments in heritage sites, infra upgrades, and experiential tourism — from Sikkim's birding trails to Kerala's backwaters and UP's luxury forts — signal a strategic push to attract high-value inbound visitors and redefine India's global tourism appeal.

Janice Alyosius

ndia's inbound tourism is quietly gaining momentum. While domestic travellers continue to flood destinations across the country, the international market is waking up to India's rich heritage, festivals, and niche experiences. Regional operators and state governments are stepping up, creating new products, improving infrastructure, and making it easier for international visitors to explore beyond the usual landmarks.

Northern India: Strategic investments

For northern India, which stretches from Jammu and Kashmir to Rajasthan, Himachal, Punjab, Uttar Pradesh, and Uttara-



Sunil C Gupta Chairman, Northern Region Chapter, IATO

khand, the story is mixed. **Sunil C Gupta**, Chairman, Northern Region Chapter, IATO, paints a picture of resilience and opportunity. "Domestic tourism is booming, but inbound is a delicate business. Any negative news — whether it's landslides in Uttarakhand or geopolitical is-



Prateek Hira Chairman, Uttar Pradesh Chapter, IATO

sues in Kashmir — hits hard," he says.

Gupta stresses the need for a stronger marketing push. "India needs serious advertising and social media presence. Right now, even a small private company has a bigger promotion budget than the government's ₹3 crore allocation." Yet he sees promise. "The government is waking up to tourism's potential — not just for jobs and foreign exchange, but also as a way to offset



economic challenges elsewhere. Look at UP, they are spending ₹75 crore on Mathura infrastructure, and Ayodhya had a ₹36,000 crore plan."

UP: Heritage and pilgrimage tourism Prateek Hira, Chairman,

Uttar Pradesh Chapter, IATO, describes a state rediscovering itself. "UP is focusing on Buddhism, new heritage experiences, and destinations like Kannauj, India's perfume capital. And it's not just about the Taj Mahal anymore — there are many mascots emerging."

He points to ongoing developments in Ayodhya, Vindhyachal, and other religious corridors. Airports in Lucknow and Jewar are expanding, which will soon be able to handle direct longhaul flights from Europe and the Americas. "UP is positioning itself as the gateway of India," Hira says, hinting at enormous opportunities for

Contd. on page 34 ▶

World-class skiing at affordable prices

With early snow welcoming visitors and the Gulmarg Gondola system attracting fresh global interest, the region is doubling down on winter sports infrastructure. Ski tourism is rapidly shifting from seasonal novelty to serious business in Kashmir, as private investors join hands with the government to position the Valley as a year-round adventure destination.



ucked deep in the Himalayas, Gulmarg is no longer just a postcard-perfect valley --it's quietly becoming one of the world's most exciting and affordable ski destinations. For international travel planners and adventure specialists looking to expand their winter product line, Gulmarg's story offers compelling value: world-class powder snow, expanding infrastructure, and ski passes that cost less than a meal in the Alps. Over the past few years, this once seasonal hill resort in Jammu & Kashmir has seen a remarkable revival



Sameer Baktoo Chairman J&K Chapter, TAAI

Skiing at a fraction of global costs

Sameer Baktoo, Chairman, Jammu & Kashmir Chapter, TAAI, says, "Gulmarg is one of the best skiing destinations in the world because we have powder snow here — the



Nasir Shah Chairman J&K Chapter, IATO

kind that is rare even internationally." What's equally appealing, he adds, is affordability. "It's very cheap—you can ski world-class slopes without the price tag of Europe or Japan," affirms Baktoo. International skiers from Russia,



Manzoor Ahmad Pakhtoon Managing Director Silk Route Holidays

America, and Europe flock here for the slopes.

Visitor surge

The numbers tell their own story. "Over 5 lakh tourists visit Gulmarg between December and March every year," says

Nasir Shah, Chairman, J&K Chapter, IATO and MD. Culture & Nature Expeditions Tours & Travels. 'Nearly a thousand rooms are occupied daily during the season." The government and private sector are investing heavily to expand capacity. Additional ski lifts, chair cars, snow bikes, and ski scooters have been added in recent years. "We are also opening new slopes at Doodhpathri, while Sonamarg will soon have advanced ski lifts," reveals Baktoo. **Ahmad** Manzoor Pakhtoon, MD, Silk Route Holidays, notes foreigners from France, Italy, Russia, and New Zealand dominate

inbound skiing groups.

SKI PACKAGES IN GULMARG

- Gondola pass:
 ₹1.5k-₹2k/day
- Equipment rental: ₹500/day
- Ski guide: ₹1k–₹1.5k/day
- Dudget ski package: From ₹25,000 (6–7 days)
- International package: £2,000 (₹2.35 lakh) per couple (6 nights, four-star hotel, guide, full inclusions)





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INDUSTRY

Make India year-long hotspot

Led by the Union Ministry of Tourism, State Boards, and industry associations, India is intensifying its global outreach to boost inbound tourism through a unified strategy. With revamped marketing plans, integrated pavilion showcases, and targeted engagement across key global markets, the country aims to project itself as a year-round, high-value destination blending heritage, wellness, and modern hospitality.



ndia is making a mark at international tourism shows, positioning itself as a 360-degree destination that embodies heritage, wellness, luxury, adventure, and modern hospitality. As Suman Billa, Additional Secretary & Director General, Tourism, Government of India, affirms, the Ministry's message this year is clear — India is a country of incredible diversity and limitless experiences, offering a seamless blend of tradition and modernity.

From Yoga and Ayurveda to MICE and luxury travel, the country's global tourism campaign showcases its transformation into a destination that is not just



Suman Billa Additional Secretary & DG Tourism, Government of India

and accessible. Through

participation in leading

global events such as

WTM London, ITB Berlin,

and IFTM Top Resa, India

continues to project itself

as an inclusive, culturally

rich, and digitally connect-

ed tourism hub.

but forward-

sustainable,

historical

looking,

Ravi Gosain

Revamped global promotion strategy

strengthen inbound, Ministry of Tourism will soon be launching a revamped international marketing and promotional strategy. A set of key overseas source markets, including the USA, the UK, Australia, Canada, Germa-



Sheo Shekhar Shukla

ny, Japan, Singapore, and France has been identified for focused engagement. The Ministry plans to actively engage with outbound travel stakeholders in these prioritised markets, with implementation support being provided through Indian Missions abroad. State governments are also being integrated into this vision.

Global outreach through associations

Industry bodies like the Indian Association Tour Operators (IATO) are playing a key role in translating India's global exposure into business opportunities. "International exhibitions like WTM offer invaluable visibility and partnerships for our members," shares Ravi Gosain, President, IATO.

Positive feedback from international buyers and tour operators reflects country's growing professionalism and cohesive presentation. Consistency in communication, creative itineraries, and quick responsiveness are key.

"We align with the Incredible India vision to diversify source markets and project India as a year-round, high-value destination," adds Gosain.

States like Madhya Pradesh are complementing national efforts by aligning their campaigns with the India First narrative. Sheo Shekhar Shukla, Principal Secretary, Tourism & Culture and Managing Director, Madhya Pradesh Tourism Board, highlights how their participation in global trade exhibitions, such as WTM London, JATA, IFTM Top Resa, and ITB Berlin, have elevated the state's international visibility as well as strengthens India's collective presence on the global stage. 🦫

The Leela redefines inbound luxury

As India's inbound tourism evolves. The Leela Palaces. Hotels & Resorts stands at the forefront of redefining luxury hospitality for global travellers. **Anupam Dasgupta**, Senior Vice President – Operations, North India and Head of Wellness, highlights how the brand's conscious luxury initiatives are shaping India's identity as a world-class destination.



haring how The Leela Palace continues to redefine inbound luxury through cultural depth, wellness, and conscious hospitality, Anupam Dasgupta, Senior Vice President - Operations, North India and Head of Wellness, The Leela Palaces, Hotels & Resorts, brings the world's attention to the Leela Palace New Delhi the initial touchpoint of most international travellers' India journey and often their first impression about Indian luxury. "This, along with the rest of our portfolio across India, has been positioned as a refined introduction to the country, where India is celebrated through architecture, art, ritual and gracious service while maintaining worldclass standards," he says.

"What distinguishes Leela Palace New Delhi is not just its splendour or address in diplomatic enclave, but the way it frames the journey ahead, preparing the guest for Jaipur, Udaipur or the South through a first encounter with Indian luxury that is rooted, elegant, yet global at the same time.'

Inbound markets & experiential travellers

The brand continues to witness strong inbound demand from traditional mar-



Anupam Dasgupta Sr VP – Operations North India & Head of Wellness. The Leela Palaces, Hotels & Resorts

kets, such as the US, UK, and the Middle East, with increasing traction from Europe, Asia Pacific, and Australia. However, Dasgupta highlights a shift in guest expectations. "Travellers are no longer coming for a hotel stay — they are coming for a curated way of experiencing India," he explains. "This evolving mindset has given rise to new segments among inbound quests, including young luxury travellers, wellness seekers, and multi-generational families."

Culinary and wellness experiences

Cuisine and wellness are central to The Leela's inbound experience, serving as gateways to country's philosophy of nurturing both body and mind. This approach is embodied in Aujasya by The Leela, the brand's signature wellness philosophy focused on vitality and joy. A highlight is the Aujasya Vitality Break-



fast, now available across all properties. Rooted in Indian ingredients and modern nutrition, it transforms breakfast into a mindful, gut-friendly ritual.

Curated journeys

The Leela Palace Trail provides inbound guests with a structured yet highly personalised journey across country's most iconic destinations.

Sustainability

Conscious luxury lies at the heart of the brand's operations. At New Delhi hotel, this ethos is evident in its renewable energy initiatives, Aujasya and Leela Ke Phool, a floral upcycling tie-up with Phool.co. 🦫

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INDUSTRY

Discover many Incredible Indias

India holds the richest library in the world, yet we compress this wealth into a single slogan, Incredible India, as if a single phrase could possibly encompass the entirety of our civilizational abundance, says **Shashi Tharoor**, former UN Under-Secretary-General. He underlines the three I's that India needs to address to welcome international visitors.



ourism can only truly fulfil the role as a pillar of our progress for Viksit Bharat if we acknowledge and address the obstacles that hinder its potential. Shashi Tharoor, Lok Sabha MP & former UN Under-Secretary-General, call them the three I's. The first I is image. "India alas still suffers from being trapped in an outdated picture frame, one painted in the colours of poverty, squalor, and unsanitary conditions. Other images are unfair caricatures which we must urgently dispel. Too often the world remembers India for what is wrong rather than for what is wondrous," he says.

The second I is infrastructure. "We can take justified pride in the gleaming international airports that now welcome visitors with an ambience worthy of any global hub, including Mumbai. The rollout of new airports and the line-up of modern aircraft, and the new Navi Mumbai airport reflect a nation confidently taking flight into the future. But too often the sheen fades the moment one steps outside. Clean toilets at heritage sites are scarce. Roads to our hill stations and beaches remain pitted and potholed and connections to smaller yet spectacular destinations are woefully inadequate. Presenting our cultural treasures well is not just a matter of aesthetics, it is



Shashi Tharoor Lok Sabha MP & former UN Under-Secretary-General

above all a matter of national honour," Tharoor explains. Then there is a third I, immigration. The e-visas have been a leap forward, but the promise of digital convenience is too often soured by the reality at the counter. "If we are to aspire to global leadership in tourism, we must ensure

that the very first human interaction a traveller has on Indian soil reflects the hospitality we so proudly proclaim. As we chart our path forward, we must pay heed to the models our neighbours in Asia already exemplify," Tharoor says.

Bhutan model

Tharoor picks Bhutan first, which has gained global recognition for its high value, low impact tourism model. By levying a sustainable development fee to fund conservation and community projects, Bhutan has limited visitor numbers while ensuring that tourism strengthens rather than strains its environment and culture. This strategy has helped it steadily increase foreign

exchange earnings without eroding its heritage in contrast to India where infrastructure gaps and the pressures of mass

Presenting
our cultural
treasures well
is not just
a matter of
aesthetics,
it is above all
a matter of
national honour

tourism make sustainable growth harder to achieve. "Take Thailand, a country of modest size but one that has made tourism a central pillar of its economy," he says.

Getting to the gist of it, Tharoor says that we should not speak of one Incredible India, but of many Incredible Indias. "When international tourists arrive in India, they should be invited to choose their own chapter in our vast epic, whether it's tracing the footsteps of the Buddha, watching the sunrise over the Ganga, or losing themselves in the colours of Holi. Ours is not one story but a thousand stories, not one experience but a million experiences. To the world we must say, come and find your India." 🦫

Catering to the modern Indian traveller

Today's Indian traveller is no longer a one-size-fits-all demographic. They are experience-driven explorers seeking personal connection and genuine stories behind the brands they choose. This evolution demands a new approach to marketing — one that moves beyond generic campaigns to create meaningful, individualised conversations.



the key to tapping the Indian market is understanding the modern Indian traveller who is informed, curious, and experience-driven and seeking authenticity and personal connection.

Alefiya Singh, Founder & Director, Iris Reps, has her finger on the pulse of this market. "At Iris Reps, we help our partners interpret and engage with this evolving audience through customised strategies that reflect each product's individuality. There is no one-size-fits-all formula — every brand deserves its own voice," she says.



Iris Reps team, led by Alefiya Singh (in green)

Iris Reps is a leading PR and Marketing firm based in India, with strong local representation in Delhi and Bengaluru. What began as a small team of three with a single product has grown into a passionate group of over 20 profes-

sionals, bringing more than a decade of expertise in sales, marketing, and brand representation across the hospitality and tourism industry.

Singh explains how onesize-fits-all doesn't work in this market anymore. "For instance, in the Maldives, we position Makunudu Island as an intimate boutique escape, Nooe Maldives Kunaavashi as a vibrant new lifestyle resort under La Vie, and Barceló Whale Lagoon

as a premium experience for adventure and marine enthusiasts. In Mauritius, Beachcomber Resorts is showcased for its timeless luxury and beachfront heritage, while the Ninety-Six Collection captures the spirit of modern island-city living. At Iris Reps, we don't just connect — we create distinction," Singh says.

Iris Reps and its philosophy

Over the years, Iris Reps has successfully handled campaigns for international hotel chains, boutique properties, and global tourism boards — delivering impactful results through roadshows, media familia-

risation trips, celebrity collaborations, and strategic marketing initiatives.

We help our partners interpret and engage with this evolving audience through customised strategies

In an evolving travel landscape, Iris Reps' strength lies in staying committed to the clients' goals.

RAFFALK











India ready for new markets

India stands at a crossroads in global tourism; its heritage, diversity, and hospitality continue to captivate the world, yet its global standing trails its true potential. From ancient wisdom and Ayurveda to vibrant festivals, royal palaces, and modern luxury, India offers an experience few destinations can rival. Industry leaders agree the time has come to reimagine 'Brand India' with unified global storytelling, stronger government-industry collaboration, and strategic promotion. With record-breaking arrivals and surging interest from markets like the USA, UK, and Australia — and growing momentum from Southeast Asia, the Middle East, and Eastern Europe — the country's inbound tourism is poised for transformation. By embracing digital-first campaigns and showcasing authentic local experiences, India can claim its rightful place.



Homa Mistry President, Skål International Delhi & CFO Trail Blazer Tours India

India is a truly unique destination, offering everything a traveller could seek — from culture and spirituality to nature, adventure, and wellness. While India's global tourism position remains underleveraged, its strong trade ties with markets like the USA, UK, and Middle East continue to drive steady inbound growth. ""



President

India can diversify its inbound tourism by targeting emerging markets across Asia, the Middle East, and Eastern Europe through tailored marketing, simplified visa processes, and improved air connectivity. By localising content, offering multi-language support, and promoting niche experiences like Ayurveda, adventure, and film

tourism, India can capture these inbound segments. "

Sunil Kumar

India's tourism potential is unmatched, yet its global tourism rank does not reflect its true potential. The countries that always come up are USA - Canada, Singapore, Nepal, and a few countries of Europe. With competitive service costs, skilled professionals, and diverse regional offerings, India has immense opportunity to attract travellers. 77





target emerging markets in Eastern Europe, the Middle East, and East Asia.

66 In the current scenario, India's inbound position is slowly picking up. Possibly, we will achieve pre-COVID numbers by next year. Our key strengths are our culture, hospitality and natural beauty of the country. Top source countries are Germany, United Kingdkom, Spain, Sri Lanka, Vietnam, and Japan. We must tap new markets for



Dharmendra Singh Chauhan Maharashtra Chapter ADTOL

our adventure tourism and weddings.

G Our strength lies in offering a holistic travel experience — from wellness and Ayurveda to adventure, cuisine, and heritage. The



Mahendra Pratap Singh Chairman, Madhya Pradesh & Chhattisgarh Chapter, IATO

top source markets for inbound tourism remain the USA, UK, Australia, Canada, and Germany, but in recent years we have seen encouraging growth from Southeast Asia, and the Middle East. 77



A Krishna Mohan Managing Director

India today holds a strong position in the global tourism landscape, celebrated for its cultural richness, ancient heritage, and diversity of experiences. From wellness and spirituality to adventure, wildlife, and luxury travel, India offers unmatched depth for global travellers. Our key inbound markets remain the USA, UK, Bangladesh, and Sri Lanka. 77 **L** India today holds a powerful position on the global tourism map — few countries offer such a rich blend of heritage, culture, wellness, gastronomy, and modern experiences. Our greatest strength lies in diversity, reflected in every guest experience at Le Meridien New Delhi. The USA and the UK remain leading source markets. **37**



Meena Bhatia Vice President & General Manager



Summit Hotels and Resorts

L India has reached a defining moment in global tourism, surpassing pre-pandemic highs with over 20 million international arrivals and visitor spending exceeding ₹3.1 trillion. Our domestic market continues to thrive, and key inbound growth is led by the US, UK, Australia, and Canada, with Europe rebounding strongly. India must

explore emerging markets to sustain this momentum. **55**

L India stands out as a global tourism powerhouse, not merely as a destination but as a tapestry of unparalleled experiences. India's appeal is its ability to offer authentic, transformative journeys.



CEO, Founder Slo Mo Experiences

The UK, USA, Australia, and several European countries dominate as top source markets for inbound tourism to India. 77

G Our traditional markets like France, Italy, Spain, Portugal, Germany, and the UK continue to perform well, though overall numbers are slightly down due to reduced global visibility of Incredible India. Smaller European source markets, such as Czech Republic, Romania, and Bulgaria are showing promise. 77



Le Passage to India



Ruhi Singh AVP & Head (MICE & Corporate

India continues to stand tall as one of the world's most vibrant and diverse destinations - a nation where every region offers a distinct cultural, natural, and experiential tapestry. From the palaces of Rajasthan to the backwaters of Kerala and the Buddhist trails of Bihar, India's inbound appeal is unmatched. Our top source markets — the

US, UK, Australia, and Canada — remain strong. 77



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Can 'Brand India' click globally?

At one of the sessions of the 55th FHRAI Annual Convention in Bengaluru, industry leaders explored how Indian hospitality can evolve into globally recognised brands. From leveraging cultural heritage to building world-class destinations, experts discussed strategies to strengthen Brand India, enhance guest experiences, and position Indian hotels as trusted icons on the global stage.



hile Ayurveda has grown into a US\$ 9 billion business worldwide, India is yet to market its 5,000-year-old science to its fullest potential. Moderating the first panel discussion on Day 2 of the 55th FHRAI Annual Convention in Bengaluru, Vikram Cotah, CEO, GRT Hotels and Resorts, set the tone by spotlighting the need to market 'Brand India' more effectively. Cotah raised a pertinent question, "Are we, as a nation, shy about branding ourselves or simply poor at marketing?"

During the discussion, the panellists were joined by V Vidyavathi, Secretary Tourism, Government of India, who urged the industry to be co-creators of solutions. "How do we build India into a



In a dynamic public-private exchange, hospitality leaders and bureaucrats joined forces to shape Brand India's journey as a global hospitality powerhouse

look forward to your solutions, suggestions, and insights," she appealed.

Kickstarting the deliberation with striking comparisons, Cotah said, "Lululemon sells yoga pants worth millions of dollars. Yet, we cannot claim to have a single brand that truly represents our oldest and most precious tradition." Despite India's

ing developed in the same way, and why are so many hotels content flying international flags?

Brands beyond logos

When asked to name one defining belief that will shape Indian brands as they step onto the global stage by 2047, KB Kachru, Chairman, South Asia, Raddison Hotel, said, "What really is significant

confidence in travellers. He explained, "When we put in a global brand, it ensures a worldwide traveller what to expect and what not to expect." According to him, global brands have a larger loyalty base, which brings

-y-When we deliver on expectations, the brand is not only consolidated but also elevated to a position of superiority

a lot of traction for their Indian partners. "When we deliver on expectations, the brand is not only consolidated but also elevated to a position of superiority,' he said.

It's your story

Anil Chadha, Managing Director, ITC Hotels, emphasised the importance of taking the brand story to the market. "You build it on predictability, promise, belief, and trust. You need to understand which segment you are pitching your brand to, and the entire culture of the organisation should live the brand," he said.

Chadha recalled how the phrase "responsible luxury" was coined and has since become synonymous with ITC Hotels. With younger generations prioritising sustainability, ITC's brand story, he noted, resonates deeply with them. "Today, we are the largest chain in the world where all hotels are LEED Platinum certified. Twelve are LEED Zero Carbon and nine are LEED Zero Water. The US Green Building Council recognises us for operational excellence,"



he shared.

Underscoring that hospitality is ultimately a business indulgence, Chadha posed a key question, . "How do you make indulgence guilt-free?" He pointed out that 54 per cent of ITC's energy is renewable, reinforcing the brand's commitment to sustainable luxury.

for the world

Tracing back the incep-

that they have thought it through, and that then becomes a brand promise."

Partnering for storytelling

Sharing a bureaucratic perspective on state branding, Amrapali Kata, IAS, CEO, Andhra Pradesh Tourism Authority, emphasised the importance of consistency in communication.

You need to understand the segment you are pitching your brand to, and the entire culture of the organisation

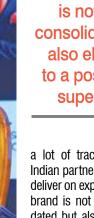
should live

the brand

—У—

"The reason we all remember Kerala's tagline is consistency, and that is usually where states fall short in terms of branding," she noted.

Wrapping the session, the panellists echoed in unison that while Indian brands will eventually venture abroad, the immediate priority is to strengthen the domestic hospitality sector. dian brands will certainly go global - not just like Postcard, but also through wealthy Indians creating brands overseas. For now, though, the focus should remain on building within India," Chopra noted.



Build in India

tion of Postcard Hotels, Kapil Chopra, Founder and CEO, The Postcard Hotel and Founder, EazyDiner, explained, "We take a very simple binary decision while building a Postcard Hotel — either it could be insanely great or it cannot be a Postcard hotel. When a customer comes





KB Kachru & Anil Chadha at the session

strong global brand in the tourism space? Beyond that, how do we create world-class destinations within the country? What does it take, what should our priorities be, and more importantly, how do we ensure effective implementation? What are the challenges we are likely to face, and how can we overcome them? These are some of the questions we continue to grapple with, and we wealth of culture, heritage, and centuries-old traditions, Cotah pointed out the absence of an iconic Indian hospitality brand with global acclaim. "Thailand has Dusit Thani, Hong Kong has Shangri-La. But when we travel abroad, how many Indian hotel brands can we really stay at?" Cotah asked. He went on to challenge the industry with a thoughtprovoking query — why are not Indian brands be-

is the trust, promise, and consistency. It is ultimately a question of strategy and priorities. India is a vast market, and the exponential expansion of tier II and III cities post-COVID has changed the market dynamics. With rising disposable incomes, people are willing to spend more."

Praising Hilton's recent ad campaign, which earned 5.8 billion views, he opined that global brands instill

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Empowering Travel Agencies Worldwide



An Interview with Kimberley Long, VP Agency Distribution at Hahnair

As the global travel market grows more competitive, agencies are seeking smarter and more flexible ways to serve their clients. Hahnair's VP Agency Distribution, Kimberley Long, discusses how Hahnair's free and easy ticketing solutions are transforming the way travel agencies do business.

Q: Hahnair is a well-established name in airline distribution. How does your offering cater specifically to travel agencies? A: At Hahnair, our mission is to empower

A: At Hahnair, our mission is to empower travel agencies with the freedom to sell more and earn more, without complexities and without additional costs.

Our HR-169 ticketing solution opens the door to thousands of additional connections and carriers that may not be directly available in an agent's local BSP or GDS environment. Essentially, if an agent can't issue a particular airline, they can simply use Hahnair (HR) as the validating carrier and the ticket can be issued seamlessly.

The Indian market is especially significant to us, and we deeply respect its technological advancements and innovation. We are excited to grow alongside this dynamic region and continue building strong partnerships as we expand together.

Q: What are the main advantages for agencies that ticket with Hahnair?
A: The biggest benefit is opportunity.
Agents gain access to over 350 partner airlines, covering tens of thousands of routes and millions of flights, right in



their GDS. There's no additional training or fees involved. Our ticketing solution also allows agencies to combine airlines that wouldn't normally appear together on a single ticket. This means more options, better itineraries, and ultimately more satisfied clients.

Q: Can you explain what H1 and X1 flights are and how they benefit agents?

A: Absolutely. Our H1-Air and X1-Air solutions allow agents to issue tickets for more than 100 additional airlines that may not have their own GDS presence. These flights appear under the codes H1 and X1. For agents, that means more combinations, more booking possibilities, and a huge expansion of their offer, all with the same ease as issuing any other ticket on HR-169 stock.

Q: Many agencies value support and security as much as functionality. How does Hahnair address these needs? A: We take pride in going beyond just providing a service, we aim to be a trusted partner. Our Service Desk operates 24/7, offering real-time assistance with ticketing queries. dedicated sales team equipped with the expertise to provide comprehensive support through trainings, webinars, and other essential resources.

We also offer free refund processing, typically within 14 days, and registered agents benefit from one ADM-waiver per rolling year. On top of that, every HR-169 ticket comes with Securtix®, our free insolvency protection, ensuring passengers are supported and reimbursed in case a partner airline ceases operations. It's peace of mind for both the agent and the traveler.

Q: What tools and resources are available to help agencies succeed with Hahnair?

A: Education and empowerment are core to what we do. We provide free webinars, step-by-step learning videos in the Hahnair Knowledge Centre, an easy-to-navigate website, and monthly newsletters. Whether travel agents are new to HR-169 or experienced ticketing professionals, our goal is to make every interaction effortless and beneficial.

Kimberley Long, VP Agency Distribution at Hahnair



About Hahnair

Hahnair is a leading provider of distribution and ticketing solutions for travel agencies and airlines worldwide.

With access to over 350 partner airlines and a presence in 190 markets, Hahnair's HR-169 ticketing solution empowers agents to expand their reach, increase revenue, and ensure every booking is protected by Securtix® insolvency coverage.

DigiYatra app for foreign tourists?

This could soon be a reality as Digi Yatra Foundation works on a pilot for electronic passport-based credential creation which is in the final phase of software testing. **Suresh Khadakbhavi**, Chief Executive Officer, Digi Yatra Foundation, is not resting though — his team is working on rolling out DigiYatra at more airports across India as well as using the app for border-crossing.



rom being one extra step for passengers between booking and boarding to being a means for smart travel, India's Digi Yatra app has been a big success. Digi Yatra Foundation, creaters of the app, are currently trying to set up the facility at more and more airports, including all the new airports like the Navi Mumbai International Airport and Jewar Airport.

Khadakbhavi, Suresh CEO, Digi Yatra Foundation, says, "We are currently at 24 airports and will add four more airports in the next month and another 13 airports in the next three to six months. That will take



Digi Yatra Foundation

the total to 40 airports across India, which will also cover tier one and tier two city airports."

Meanwhile, a more exciting news is brewing. Khadakbhavi's team is already working on a pilot for electronic passport-based credential creation, "It's under User Acceptance Testing (UAT), which is the final phase of software testing where real users test the software. Post that, there are certain contractual obligations and contractual documents to be signed. After this, we should be able to actually have a process where anyone with an electronic passport can enrol into Digi Yatra," he says.

Digi Yatra also aims to conduct an international pilot project, enabling foreign passengers with electronic passports (e-passports) to experience its seamless ecosystem. "Border crossing is a sensitive topic. Therefore, we first need to align with various stakeholders, like the immigration authorities, and ensure that it is acceptable to all stakeholders. Once the

_y__ We have tied up with IndiGo by integrating our technology directly with IndiGo's app to enable travellers to enjoy faster check-ins

electronic passport-based enrolment starts, the first step would be to make it available for international

passengers flying domestic routes," he says.

Khadakbhavi says that the team's mission is to transform air travel into a seamless, secure, and paperless experience for every passenger. "We have recently collaborated with IndiGo by integrating our technology directly with IndiGo's app to enable travellers to enjoy faster check-ins and smoother boarding. We will continue to innovate India's vision for digital transformation in travel."

IndiGo flyers can now share their boarding pass directly with the Digi Yatra app by clicking 'Share with Digi Yatra' in the IndiGo app after completing their web

check-in. This will eliminate the need to manually scan the QR code on their physical boarding pass or upload them digitally.

14 MILLION **USERS**

DigiYatra has crossed 14 million users and has facilitated over 58 million journeys. The biometric-based passenger entry system has 30,000 new users signing up daily and adoption as high as 60% at some airports

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New routes = new travellers for India

India is turning its aviation map into a gateway for inbound tourism. In 2025, a wave of new global routes has connected India to countries that had no direct air links earlier. From the Philippines to Hungary and Seychelles to Kazakhstan, these flights are set to bring a new generation of travellers straight into India's heartlands, without stopovers or detours.

TT Bureau

The new air connections of 2025 are not just about convenience; they are about access. For years, many potential visitors to India faced long, multi-stop journeys. That is now changing. With a mix of national carriers and low-cost airlines opening direct flights, India is signalling its intent to attract tourists from new and diverse markets.

Air India's expansion has been particularly strategic. With new direct flights from Delhi to Dallas and Los Angeles, the airline is building a stronger bridge for the growing Indian diaspora and for American travellers seek-

ing authentic cultural and wellness experiences. The carrier's launch of Delhi-Manila and Delhi-

With a mix of national carriers and low-cost airlines, India is signalling its intent to attract tourists from new and diverse markets

Jakarta services marks a push into Southeast Asia; regions with fast-growing outbound segments curious about India's heritage and spirituality.

IndiGo, too, has reshaped the regional map. Its launch of direct Delhi-Bali and Mumbai-Seychelles flights opens doors for twin-destination holidays, making India part of larger travel circuits for sun seekers and honeymooners. The airline has also revived routes to China with new direct services from Delhi and Kolkata to Guangzhou after a five-year gap. This move is expected to boost not just business travel but also educational and medical tourism; sectors where India continues to draw interest from Chinese travellers.

For India's tourism board and private sector, this

Connecting destinations			
Indian City	Overseas City	First Known Launch Date	
Mumbai	Seychelles	22 Mar 2025	
Mumbai	Almaty	20 Apr 2025	
Mumbai	Krabi	23 Mar 2025	
Delhi	Manila	1 Oct 2025	
Delhi	Denpasar (Bali)	24 Oct 2025	
Delhi	Krabi	26 Oct 2025	
Delhi	Manchester	15 Nov 2025	
Kolkata	Guangzhou	26 Oct 2025	
Mumbai	Budapest	2025 (expected)	
Delhi	Guangzhou	10 Nov 2025 (other routes expected too)	
Vijayawada	Singapore	15 Nov 2025	
Delhi/Mumbai	Athens	Jan 2026	

new connectivity is a golden opportunity to market beyond traditional source markets like the UK and USA. With Southeast Asia. Eastern Europe and Central Asia now directly connected, there is room to design campaigns that speak to travellers who might never

Copenhagen

have considered India before. Each new flight is, in effect, a new invitation and in 2025, India has sent out several.

June 2026

Kesari Tours forging global tie-ups

The inbound travel market to India is poised for a powerful upswing, says **Himanshu Patil**, Director, Kesari Tours. In an exclusive interview with the reveals a consistent rise in foreign tourist arrivals, driven not only by established markets like the US and UK but also by growing interest from emerging regions like Eastern Europe and South America.

Hazel Jain

ow is the inbound market for Kesari? The inbound market for Kesari is showing encouraging growth. While domestic travellers still make up a large share of our tours, we have seen a consistent rise in foreign tourist arrivals this year. Our key inbound markets are the US, the UK, Canada and Europe. We are also getting more interest from new and emerging markets like Eastern Europe and South America.

How strong is India's inbound potential?

India's inbound potential is tremendous. The di-



Director Kesari Tours

versity of experiences we can offer — from culture and heritage to wellness and adventure — is unmatched. What is also exciting is how infrastructure is expanding across the country. With several new airports coming up and

better connectivity between key destinations, travelling within India is becoming much more convenient. The e-visa process has simplified entry for many markets, and with these continued developments, we see great momentum ahead. Seeing the government's strong focus on tourism and domestic travel, we are confident this will translate into steady growth for inbound travel.

How would you like to collaborate with international partners?

At Kesari, we already work with several trusted B2B partners who help us promote and operate inbound travel efficiently. We are

open to collaborating with more established and reliable B2B agencies that share our focus on quality,

Our aim is to build long-term partnerships that create value — combining our on-ground expertise in India with our partners' market reach

service, and customer satisfaction. Our aim is to build long-term partnerships that

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create value for both sides — combining our onground expertise in India with our partners' market reach and understanding of their travellers. Together, we can offer seamless, well-curated experiences that showcase India's best in a way that feels effortless and authentic.

India has seen a spate of new connections to many countries this year. How do you think Indian operators can benefit from getting tourists from these countries into India?

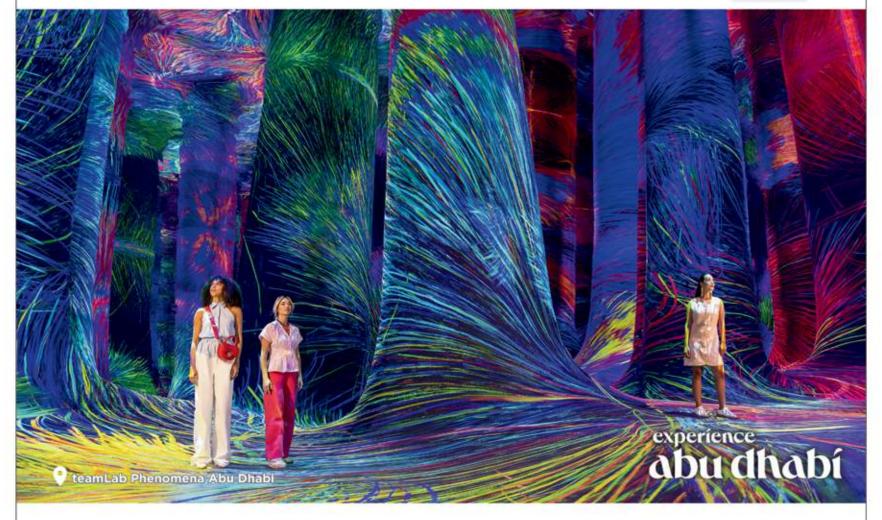
Every new route opens up new opportunities. Direct connectivity builds accessibility and confidence, which naturally increases traveller interest. Indian operators can benefit by promoting tailor-made itineraries for these new markets and working closely with airlines, tourism boards, and local agents. For example, travellers from Europe seek heritage and cultural depth, while those from Southeast Asia are drawn to spirituality and wellness.



24 november 1st fortnight issue 2025







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35 years and counting STATISTICS

How is India's inbound faring?

India's inbound tourism in 2024 tells a story of revival, resilience, and reinvention. Close to 10 million foreign tourists visited the country. While this marks a firm rebound since the pandemic, the numbers are still well below 2019's peak. The recent Tourism Statistics Compendium by the Union Ministry of Tourism reveals new travel patterns — longer stays, higher spends, diversified markets, and a strong shift towards digital and experiential travel.

India is no longer just welcoming visitors back — it is reshaping the way the world experiences its destinations

Inbound Growth and Spending				
Indicator Foreign Tourist Arrivals (FTAs)	2022 6.44 Mn	2023 9.51 Mn	2024 9.95 Mn	Change (YoY) +4.5%
Foreign Exchange Earnings (₹Cr)	1,31,543	1,77,530	1,94,881	+10.1%
• Spending by foreign tourists is growing faster than arrivals — signalling a higher-value inbound segment.				

Purpose of Visit Purpose Share of FTAs (2024) Leisure / Holiday 59.8% Business & Professional 16.4% Visiting Friends & Relatives 13.1% Medical Tourism 6.2% Others (Study, Pilgrimage, etc.) 4.5%

- Leisure reigns supreme, but medical and business segments are expanding steadily.
- Wellness and Ayurveda draw repeat visitors from Europe and Southeast Asia.

Where They're Entering		
Top Ports of Entry (Air)	Share of FTAs (2024)	
Delhi Airport	29.3%	
Mumbai Airport	27.9%	
Chennai Airport	8.1%	
Bengaluru Airport	6.7%	

 $\bullet \quad \hbox{Five airports handle 77\% of inbound arrivals.}$

4.5%

Hyderabad Airport

 Land borders like Attari, Haridaspur, and Petrapole contribute most traffic from Bangladesh and Nepal.

Traveller Profile			
Metric	2023	2024	
Average Stay Male : Female Ratio Repeat Visitors	20.5 days 59 : 41 17%	21.3 days 58 : 42 19%	
Most Active Age Group 25–44 years			
Longer stays and higher repeat visits suggest			

Longer stays and higher repeat visits suggest growing confidence and deeper exploration.

Regional Spread of Foreign Tourists Share of FTAs Region **Kev States** North India 38.2% Delhi, UP, Rajasthan West India 26.8% Maharashtra, Gujarat, Goa South India 21.6% Kerala, Tamil Nadu, Karnataka East & Northeast 13.4% West Bengal, Sikkim, Assam Southern and Northeastern circuits are expanding.

driven by wellness, eco-tourism, and improved air access

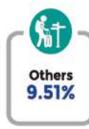
Purpose of Visits

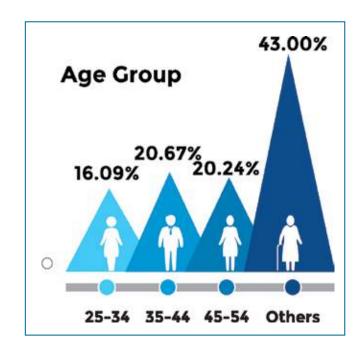


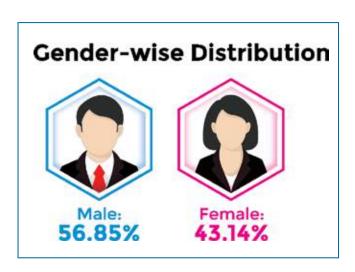












Share of Total Spend	
31%	
24%	
17%	
16%	
Food & Beverage 16% Others (Attractions, Wellness, etc.) 12%	

- Average Daily Spend: ₹9,200
- Average Trip Spend: ₹1.95 lakh
- Top Spending Markets: USA, Germany, France, Australia, Japan

Golden Triangle still top circuit

The Digital Traveller: Visa Mix

Visa Type	Share (2024)
e-Visa	44.7%
Regular Visa	52.6%
Visa on Arrival / Others	2.7%

- Nearly half of all foreign visitors enter India digitally via e-Visa.
- Strong uptick seen from UK, US, France,

Regional Circuits in Demand

- ❖ Golden Triangle (Delhi-Agra-Jaipur): Still India's top international circuit.
- Kerala Wellness Belt: Repeat visit ratio of 22%.
- Buddhist Trail (Bodh Gaya-Sarnath—Kushinagar): +9% growth.
- **Northeast Discovery Route:** +15% fastest expansion among all regions.

Seasonality Trends

- Peak Season: October–February (54% of arrivals)
- **Lean Season:** May–August (14%)
- **Emerging Trend:** Summer traffic rising from the Gulf and Southeast Asia, focused on hill stations and Ayurveda retreats.
- Inbound travel is becoming less seasonal and more year-round.

Airlines Bringing the World to India

	Traffic (2024)
Indian Airlines	52.3%
Foreign Airlines	47.7%

Airline Type Share of Inbound

- Air India and IndiGo remain leaders among Indian carriers.
- Emirates, Qatar Airways, and Singapore Airlines top foreign carriers

Top Inbound Segments on the Rise

- Medical Tourism: +17% (Bangladesh, Nigeria, Kenya, Oman).
- Wellness & Yoga Tourism: +12% (Rishikesh, Kerala, Mysuru).
- MICE & Business Travel: +8%, driven by post-G20 momentum.
- **Buddhist Circuit:** +9% (Thailand, Vietnam, Japan).
- **Northeast Adventure Tourism:** +15%, fastest-growing region.



Accommodation Preferences				
Hotel Category	Share of Foreign Guests (2024)	Boutique and midscale		
5-star Deluxe & Heritage	31.4%	hotels are gaining ground — reflecting		
4-star & Boutique	23.8%	ground — reflecting travellers' preference		
Midscale Hotels	26.5%	for authentic and experiential stays.		
Budget & Guesthouses	18.3%	oxportolliul duyo.		



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55^t
Global 24/7 centers

60⁺

Years of market leadership

400⁺

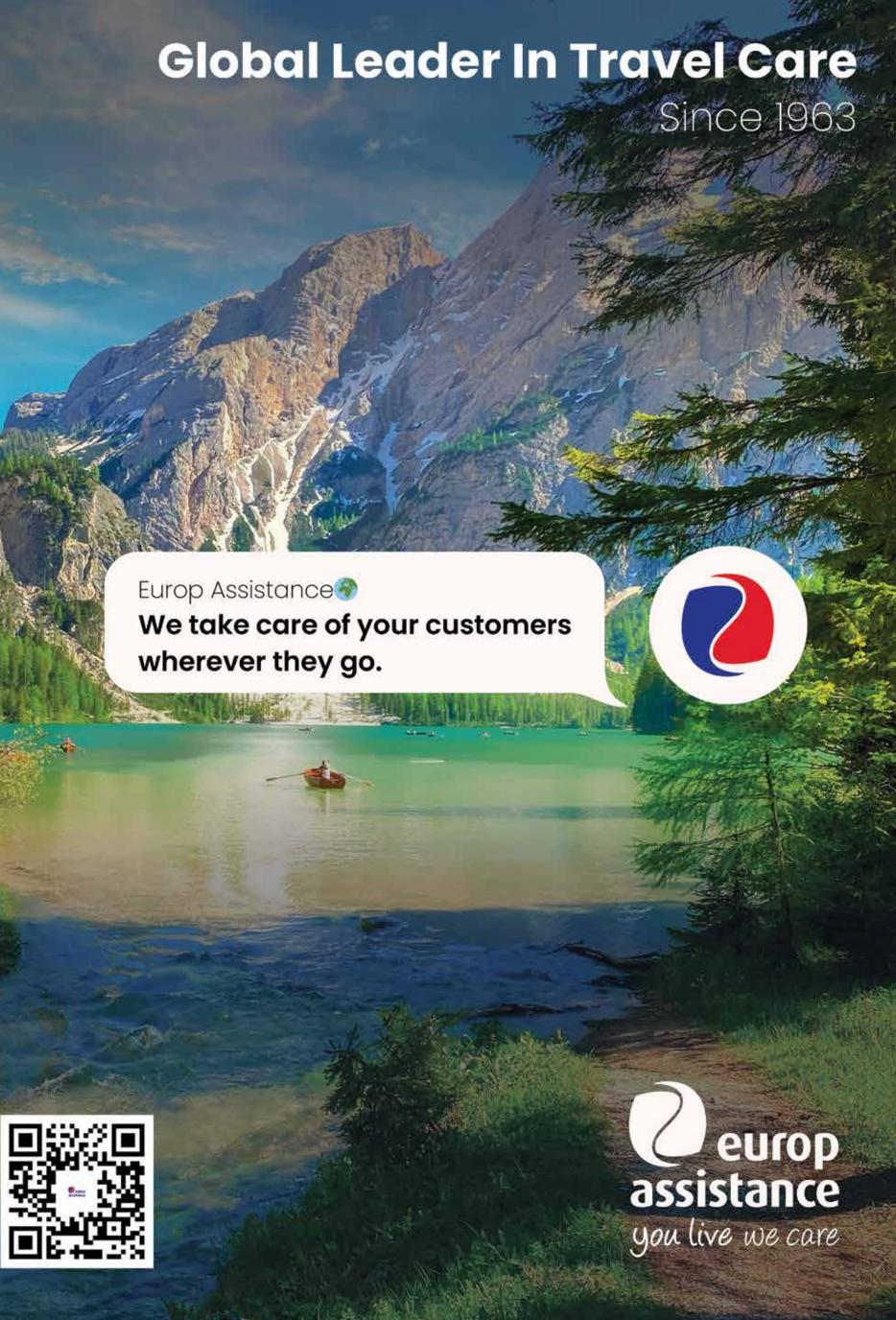
Doctors & in-house medics

12,000,000

Assistance interventions annually

300,000,000

Customers protected



Indian luxury beyond 5-star stays

At the panel discussion 'India@2047 – Shaping India's Trillion-Dollar Experience Economy', industry leaders explored how the hospitality sector is evolving beyond traditional luxury. With a focus on experiential travel, public-private collaboration, and innovative use of tech, the session highlighted strategies to ensure that every guest, in every segment, can truly 'feel India'.



espite being home some of the world's most spectacular natural and cultural assets, India ranks only 39th in global tourism competitiveness. This contrast is striking for a nation that is already the world's fourth-largest economy and is soon expected to become the third.

Focusing on ways to elevate India's position on the global tourism index, a panel discussion on 'India@2047 - Shaping India's Trillion-Dollar Experience Economy' brought together key voices from hospitality and tourism.

Zubin Saxena SVP & Regional Head

South Asia. Hilton



needed now is a decisive

shift towards experiential

travel." He underlined the

need for iconic ideas to

create experiential centres

Dr Rajendra *Director, Tourism*

Government of Karnataka

session featured that become landmarks in Zubin Saxena. SVP and South Regional Head, Asia, Hilton; Dr Rajendra, Director Tourism Government of Karnataka; Nikhil Sharma, MD and COO, South Asia, Radisson Hotel Group; Vaibhav Jatia, MD and CEO, Rhythm Hospitality; and **Dr Bhupesh Kumar**, Principal, IHM Ranchi and Member Secretary, IHMCT&AN (Jharkhand) Society. Moderated by Aashish Gupta, Consulting CEO, FAITH, the discussion explored how India not just visit India can harness its potential to should feel India." build a trillion-dollar experi-

Calling tourism a "marathon, not a sprint", Dr Rajendra opined that India must accelerate strategi-

ential economy.

themselves. Taking the example of Karnataka, which has more than 20,000 heritage monuments, 800 officially notified sites, and four UNESCO World Heritage sites, he said, "If people only stay without engaging, we lose an opportunity. Acknowledging the positive change within government to achieve the trillion-dollar economy goal, he said, "The focus is now on converting our assets into experiences. People should

Responding to the question on experiential hospitality, Sharma shared, "It is important to note that hospitality in Asia, particularly in Southeast Asia, is truly

personalisation elsewhere. Even in the most prosperous cities, despite the abundance of money, one does not see the kind of human touch that defines

Indian hospitality.'



Nikhil Sharma MD & COO, South Asia Radisson Hotel Group

Underlining the "aspirational" and "experiential" quotient of hotels, he observed that hoteliers often tend to associate experiential stays only with luxury. He explained, "But that is not true. You can deliver luxury, memorable experiences even at midscale or budget hotels."

Talking about the rising demand for "experiential stays", Sharma added, "Brands used to aim for 50 or 100 hotels. Today, they are talking about 300 to 500 properties. That was unheard of in India. But the demand exists, especially in tier II, III, and IV cities. And it spans the full spectrum - not just luxury, not just midscale, but also budget properties."

distant past, noted that even 10 years ago, hotel ownership and

Tourism @ 2047

positive and receptive attitude now."



Vaibhay Jatia Rhythm Hospitality

hospitality investments were seen differently. "We have come a long way from being viewed as an indulgence to now being recognised as one of the pillars of the economy.

India's strength in domestic tourism is undeniable but what is needed now is a decisive shift towards experiential travel

What is even more encouraging is the governopen-minded ment's approach towards growing this sector. All of us who have interacted with



Dr Bhupesh Kumar Secretary, IHMCT&AN (Jharkhand) Society

"From the visa-on-arrival process to the check-in at the hotel, every touchpoint needs to feel connected. The experience of India must flow effortlessly from one step to another. And that can only happen when the two sectors public and private work in harmony." He further added that public-private partnership will define India's journey to becoming a trillion-dollar experience economy by 2047."

Citing the Kumbh Mela at Prayagraj as a shining example of what an effective public-private partnership can accomplish, Jatia said, "The digital and physical infrastructure created there gives me great hope. It demonstrated what India can achieve when its natural resources, spiritual heritage, and digital in harmony."

Al vs humans

discussion steered towards the crucial topic of manpower. Sharing his experience, Kumar said, "If I look back or whenever I talk to my old batchmates, I often wonder — how many of us are still in the industry, serving after completing courses related to hospitality or tourism? Hardly five out of a hundred. So where are the remaining ninety-five?" He pointed out that a critical gap has persisted since the early 1980s, when the framework for developing skilled manpower in hospitality, and later in tourism, was first introduced.

the conversation turned to AI, automation, and technology shaping the industry today, Sharma said, "We must ensure that we do not lose this essence. The personal, human-driven service that makes our region special must be preserved and leveraged to its fullest potential.'

While the panellists agreed that Al is rapidly transforming guest experiences, whether it can ever replace the human touch in hospitality remains to be seen

IMPORTANT HIGHLIGHTS

- India must accelerate strategically to capture global attention
- People should not just visit; they should feel India
- Demand exists in tier II, III, and IV cities



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Saudi, India forge new tourism chapter

Ahmed Al-Khateeb, Minister of Tourism, Saudi Arabia, believes the partnership between India and Saudi Arabia is not just about travel, it's about shared growth, mutual learning, and building bridges between two dynamic nations. In a conversation with with, he explains what lies ahead as both countries open new chapters of collaboration.



hen Ahmed Al-Khateeb, Minister of Tourism, Saudi Arabia, speaks about India, there is warmth and conviction. "India has been a close partner of Saudi Arabia for decades," he says. "Our nations share deep ties in the field of trade and culture." The connection, he points out, runs along routes that once formed the Silk Road. "We respect family, we love our spicy food, and we value relationships. In many ways, we are similar."

Today, the connection is evolving beyond trade and tradition. India's rapidly ex-

panding middle class has emerged as one of the world's fastest-growing travel segments, and Saudi Arabia wants to be at the heart of this growth. With flight times of barely five hours and an expanding network of direct routes, the Kingdom sees huge potential in attracting Indian travellers seeking culture, heritage, and new experiences.

To tap into this potential, the Saudi Tourism Authority has opened a dedicated office in India. "We are aggressively promoting Visit Saudi," Al-Khateeb notes. "We have signed agreements with leading Indian and international travel agencies, including those



Ahmed Al-Khateeh Minister of Tourism Saudi Arabia

with a strong presence in India. The goal is to make it easier for Indian travellers to discover Saudi Arabia." One unique area of focus is the destination wedding market. "Indian weddings are grand celebrations. We saw an opportunity in AlUla

as it's stunning, historic, and deeply atmospheric. Many couples are now choosing it as their dream wedding destination," he says.

The Minister's passion extends to sustainability, a pillar of Saudi Arabia's Vision 2030. "We understand that rapid growth comes with environmental responsibility," he explains. He points to the Red Sea project, where development has been guided by conservation. "Out of 50 islands, we chose not to touch a few because it was a nesting site for birds. That is our commitment." Saudi Arabia is now home to the Global Tourism Sustainability Centre, established

to share best practices worldwide. "We look at sustainability from three

Tourism is not only about protecting coral reefs; it's about protecting jobs, empowering women, and creating longterm prosperity

angles — environmental, social, and economic," Al-Khateeb says. "Tourism is not only about protecting coral reefs; it's about protecting jobs, empowering women, and creating longterm prosperity." Today, the sector employs one million Saudis, a number set to rise to 1.4 million by 2030. Major global events like the 2030 Expo and the 2034 FIFA World Cup, are expected to accelerate that journey. As Al-Khateeb puts it, "Saudi Arabia and India have always been partners. Now, we are becoming co-creators of the next great story in global travel." The message from the Minister is clear: "This is only the beginning of a long, thriving journey that brings the two nations even closer through the power of travel."



Vietnam courts India's MICE market

Indian travel is moving beyond the usual playbook. Vietnam is stepping up with serious capacity, cultural comfort, and sharp pricing that speaks to incentive planners, corporates, and wedding specialists. The destination is emerging as a standout option for Indian MICE travellers. _____ travelled across Danang and Hoi An to test the promise on the ground.



ietnam is no longer the quiet neighbour watching Thailand and Bali dominate the wedding and MICE market. It is stepping into the spotlight with a clear strategy, stronger hotel infrastructure, and a growing understanding of what Indian groups need. From beachside vows to incentive itineraries mixing business with discovery, the country is shaping up as Asia's most exciting new short-haul contender.

In 2024, Danang recorded over 222,000 Indian visitors, nearly half of all Indian arrivals into Vietnam that year. The city also hosted four Indian weddings totalling more than 1,200 guests. Those numbers, though small, mark a shift in regional travel patterns. Indian planners are looking for novelty and value without compromising quality, and Vietnam is fitting that brief.

Danang's transformation into a MICE and leisure hub has been driven largely by global brands expanding along its coast. International's Marriott cluster of properties, from city-centre business hotels to expansive resorts, has given the city the hardware and confidence to compete. "Da Nang is positioning as a premium venue for large-scale celebrations and incentive



General Manager, Courtyard by Marriott Danang Han River



Laifong YipCluster Director — S&M, Four Points by Sheraton Danang



Complex GM, Danang Marriott Resort and Spa





Pivoros Naronalith GM, Renaissance Danang Hoi An Resort & Spa

travel," said Stefano Maccagno, General Manager, Courtyard by Marriott Danang Han River, one of the newest entrants. "Our modern facilities and versatile venues are built to support this demand."

The new rhythm

The appeal of central Vietnam lies in its versatility.

Indian planners are looking for novelty and value without compromising quality, and Vietnam fits the bill

The Han River and My Khe Beach provide contrasting backdrops, while Hoi An's ancient lanes and Ba Na Hills' Golden Bridge add cultural depth. For incentive groups, it means a complete programme within one compact region. Hotels have responded by blending local colour with international efficiency.

At Courtyard by Marriott

Danang Han River, every stay begins with a river or city view and ends with a rooftop sunset. The hotel's ballroom, with its 8.5-metre ceiling, is the tallest in the city, and its 10 event spaces are designed for corporate meetings and social celebrations. Sustainability has been woven into the planning process - digital over print materials, recycled décor elements, and menus built on seasonal, locally sourced ingredients. A few kilometres away, Four Points by **Sheraton Danang operates** like a barometer of the city's rhythm: business travellers and MICE groups during the week, leisure auests on weekends.

The hotel has invested in upgraded AV systems for hybrid meetings and cultural-sensitivity training for its events team. Its beachfront location and

each bringing hundreds of delegates. Its 200 rooms and 39 villas allow for partial or full buyouts. "Vietnam is becoming a standout option for Indian MICE travellers

iarisation trips organised with the Danang Tourism Department.Further south, Renaissance Danang Hoi An Resort and Spa has positioned itself between the modern and the timeless. It has hosted 30 incentive groups and executive retreats in 2025. "We weave cultural authenticity into every event," said **Piyoros Naronglith**, General Manager, Renaissance Danang Hoi An Resort & Spa.

a steady flow of groups,

supported by regular famil-

Takeaway for India

Capacity is here. Cuisine is sorted. Culture is integrated. Pricing remains



ocean-view terraces turn easily from corporate venues into festive settings for weddings or gala dinners. "With an Indian chef on our team and menus tailored for Jain, vegetarian, and halal guests, every group feels represented," said **Laifong Yip**, Cluster Director of Sales and Marketing, Four Points by Sheraton Danang.

Indian connection

The learning curve for Vietnam's hospitality sector has been steep, but results are visible. At Danang Marriott Resort and Spa, several Indian expatriates now work in operations to ensure comfort and familiarity for visiting groups. The property has hosted major Indian events for Saint-Gobain, Castrol, and Orient Electric,

with authenticity, affordability, and venues that elevate business and leisure." said Madej, Complex

Danang's transformation into a MICE and leisure hub has been driven largely by global brands expanding along its coast

General Manager, Danang Marriott Resort and Spa. The resort's partnerships with Indian DMCs such as Tamarind, Thomas Cook, and Hyperlink have secured

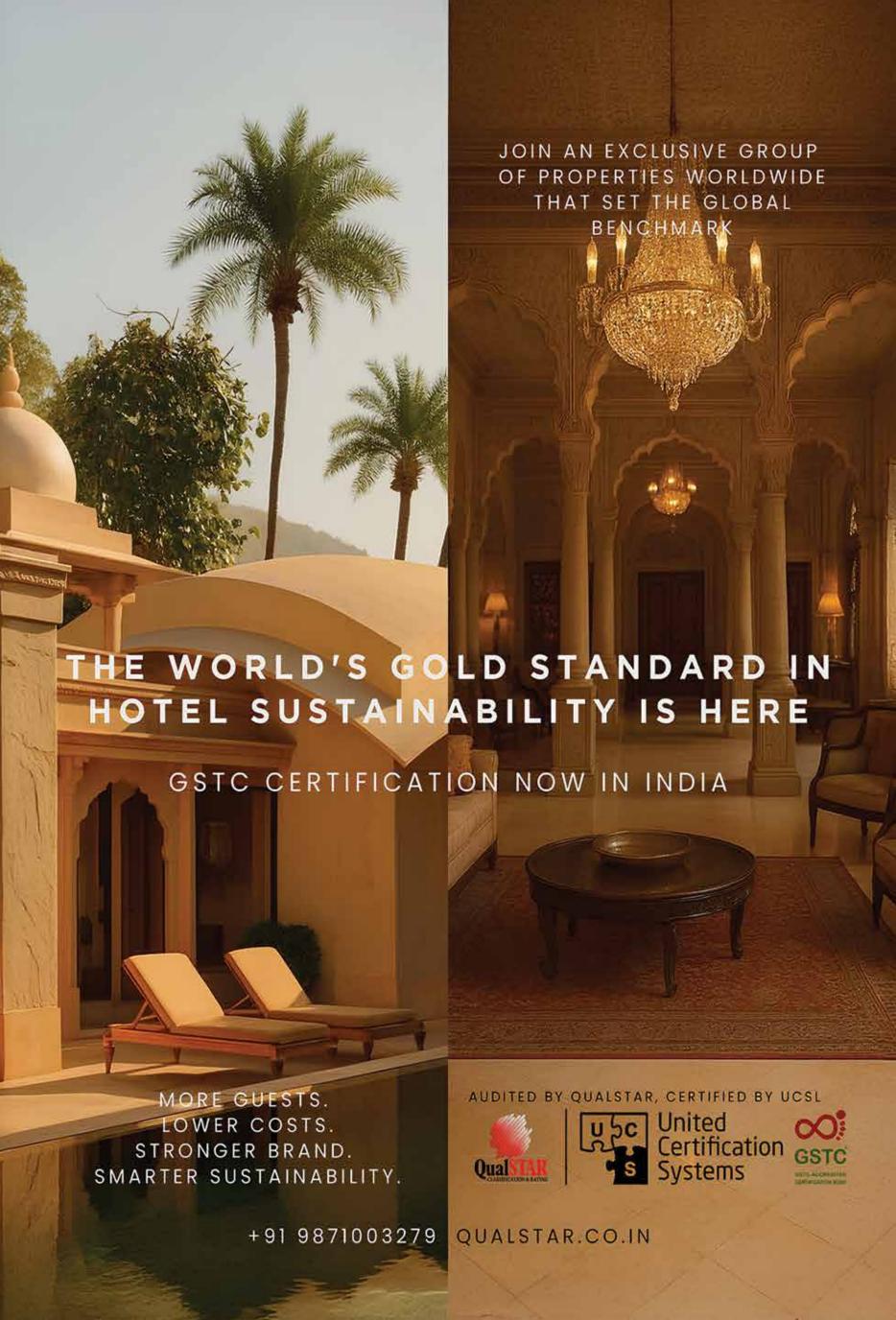
attractive against regional competitors. For Indian travel agents, MICE firms. and wedding planners, Central Vietnam offers a clear value

THREE CRISP **MESSAGES**

- Vietnam can handle large Indian headcounts without losing charm
- Indian menus and rituals are delivered with confidence
- Multi-city contracting and rewards reduce admin drag



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Radisson bets big on India market

Federico J González, Chief Executive Officer, Radisson Hotel Group, believes India is not just an important market but a driving force in the company's global expansion plans. With its strong domestic demand, rising investor confidence, and a new generation of ambitious hoteliers, India embodies the future of hospitality, he says.



s the global travel and tourism sector surges ahead, Radisson Hotel Group is keeping its focus firmly on India. The company, which now operates over 1,500 hotels worldwide, continues to expand aggressively signing more than 300 new properties last year and 106 in just the first six months of this year.

For Federico J González, Chief Executive Officer, Radisson Hotel Group and Board Director of Louvre Hotels Group, this growth is not about speed, but substance. "The business is healthy, and our five-year roadmap is progressing exactly as planned," he said. "Markets like the Middle

East, Spain, and Italy are performing well but India is where we see some of our strongest, most promising momentum."

Radisson's story in India

India takes centre stage

has been one of steady expansion and deepening roots. It is now among the country's largest international hotel chains, with a presence that stretches from major metros to fast-emerging tier II and III cities. "India is our number two market globally in terms of international presence," González shared. "The scale is im-González pressive, but what truly stands out is the spirit, the optimism, the innovation, and the hunger to grow." He believes India



Federico J González CEO, Radisson Hotel Group & Board Director, Louvre Hotels Group

reflects what the future of global hospitality should look like; local authenticity combined with international excellence. "There is a pride in service here that feels genuine," he said. "It's not just about efficiency or scale but about creating experiences that connect. That emotional

intelligence is what defines modern hospitality."

Sustainability with purpose

González is equally passionate about sustainability not as a buzzword but as a business philosophy. "Our focus is built on three pillars: individuals, communities, and the environment. You can't claim to be sustainable if your own people aren't growing," he explained.

Radisson is one of the first few hotel companies that introduced carbonneutral meetings 15 years ago, and today it leads the **Hotel Sustainability Basics** initiative with the WTTC. The group's first Net Zero pilot hotels, in Oslo and Manchester, are already

operational, "We are measuring the actual returns on sustainable investments," González said.

-¥-

It's not just about efficiency but about creating experiences that connect. That emotional intelligence is what defines hospitality now

"We want to prove that being responsible is not only right but profitable."

Investing in people González emphasised that

hotel. "If we are not sustainable with our employees, there is little else we can sustain," he said. Looking ahead

people remain the corner-

stone of every successful

Radisson's next chapter will focus on expanding its branded residences, wellness resorts, and Al-enabled efficiencies, blending human warmth with digital intelligence. "Al should help us do what we already do better," González said. "But hospitality will always be about people, not programmes." As Radisson grows across continents, González sees India not as a market to manage but as a movement to learn from. "The best hotels are built on emotion, not marble," he concludes. 🦫

Heritage, wildlife attracting inbound

Contd. from page 10

international travellers interested in heritage and pilgrimage circuits.

Experiences beyond the usual in South

The South India is witnessing a surge in both domestic and international travellers. Sejoe Jose, EC Member, IATO, explains, "In the past, North dominated with 70 per cent, South was 30 per cent. Now South is catching up fast — Tamil Nadu, Kerala, and Karnataka are all seeing strong growth."

Jose highlights some fascinating trends. British travellers are taking part in 'cemetery tourism', tracancestors' graves, while festivals like Kerala's Theyyam are drawing crowds. Visitors are increasingly looking for experiential stays — small villas



Bengal Chapter, IATO

hidden in villages or forests rather than large hotels. "Infrastructure is a challenge. Roads are deteriorating in places like Kerala — what used to be a four-hour journey now takes six or seven," he says.

Weddings and MICE are also growing. "Hotels in Kumarakom and Kovalam fill up quickly for important dates. We also handle international incen-



tive groups of 200-300 people, offering everything from backwater concerts to in-field motorbike tours," Jose shares.

Eco-tourism push in Sikkim, North Bengal Dr Peter Lobo, Chairman, Sikkim and North Bengal Chapter, IATO, highlights the untapped potential of Northeast India for international travellers. "North Bengal and Sikkim are ideal for bird-watchers whether general enthusiasts, those maintaining a life list, or visitors targeting specific species," he explains. Eco-tourism is growing steadily, often

-¥— Right now, even a small private company has a bigger promo budget than the govt's ₹3 cr allocation for foreign promotions

combined with cultural experiences, giving international visitors a chance to immerse themselves in local traditions while exploring pristine landscapes.

To support sustainable growth, Lobo and local authorities are rolling out skill-training programmes for guides and communitybased tourism initiatives. These aim to involve local communities, improve service quality, and ensure that tourism benefits are widely shared. "If North Sikkim opens to inbound tourism, it could generate a remarkable flow of visitors," he predicts, signalling an opportunity for international travel agents to develop specialised itineraries centred on wildlife, birding, and eco-adventures.

Looking ahead: Collaboration is key

Across India, the message is clear: inbound tourism growth relies on infrastructure improvements, targeted marketing, and local engagement. From Gupta's call for national campaigns to Hira's heritage-led initiatives and Jose's experiential offerings, the country is brimming with opportunity.

Gupta sums it up neatly, "Inbound is a challenge, but with willpower, government support, and collaboration among stakeholders, India can realise its true tourism potential."

IMPORTANT HIGHLIGHTS

- UP boosts heritage forts and spiritual corridors
- Kerala & South India focus on festivals and backwaters
- Sikkim/North Bengal promote birding and eco-tourism





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Philippines steps up trade engagement

The Philippines is aligning its hospitality offerings with Indian preferences. 'We are working to develop customised travel packages and experiences catering to Indian travellers,' says **H.E. Josel Francisco Ignacio**, Ambassador of the Philippines to India. Both nations are set to announce new initiatives to encourage travel and strengthen tourism linkages.

Surbhi Sharma

he Tourism Promotions Board (TPB) the Philippines recently hosted an 'Itinerary Workshop' in Delhi, bringing together leading luxury travel agents for an exclusive interactive session. The initiative aimed to strengthen tourism partnerships and equip Indian travel professionals with insights into the Philippines' diverse offerings. The event underscored the Philippines' commitment to positioning itself as a preferred destination for Indian outbound travellers, particularly as the two countries enter what H.E. Josel Francisco Ignacio, Ambassador of Philippines to India, calls



H.E. Josel Francisco Ignacio Ambassador of the Philippines to India

a Gold Deluxe Zone — a phase of perfect balance for tourism growth marked by visa liberalisation, air connectivity restoration, and strong bilateral cooperation.

Growing arrivals & shared tourism goals Emphasising that Indians

are emerging as the 5th largest outbound travel groups globally, Ambassador Ignacio said, "We want to capture the share of this rapidly expanding market. Adding to the momentum, Air India's direct Delhi—



Manila flights launched in October have proved to be a game changer, cutting travel time to just six and a half hours."

He revealed that the country welcomed 82,925 Indian tourists between January and September, a 7.93 per cent year-on-year

growth. In 2024, the country recorded over 78,000 Indian arrivals, up 12.4 per cent from 2023. Filipino

Air India's direct
Delhi-Manila
flights launched
in October have
proved to be a
game changer,
cutting travel
time to just six
and a half hours

visitors to India have also rebounded close to the pre-pandemic levels, underscoring growing reciprocal tourism between the two nations.

"This momentum is the result of a collective commitment by both governments and private sectors. We are at an unprecedented juncture in Philippines—India tourism relations," he said.

Tailoring customised travel packages

Ambassador Ignacio said that the Philippines is working to develop customised travel packages and experiences catering to Indian travellers, aligning its hospitality offerings with Indian preferences. Both nations are set to announce new initiatives to encourage travel and strengthen tourism linkages, highlighting the sec-

tor's immense potential and promising future.

He expressed optimism that ongoing initiatives like Fam trips, sponsored tours, and itinerary workshops will help Indian travel agents curate better experiences for a variety of traveller segments — from leisure and luxury seekers to film and MICE markets.



Royal treatment for every traveller

Jagat Singh Hotels has emerged as a premier heritage retreat in Rajasthan, attracting inbound travellers seeking authentic cultural and spiritual experiences. Overlooking Pushkar Lake, the property combines regal architecture, warm hospitality, and curated heritage and wellness packages. Strong growth from the UK, Germany, France, and Italy underscores its appeal.



agat Singh Hotels has positioned itself as a premier heritage destination by blending regal Rajasthani architecture, cultural immersion, and luxury hospitality — making it especially attractive to international travellers seeking authentic experiences.

Under the stewardship of its Proprietor **Surekha Kanwar Rathore**, Jagat Singh Hotels has successfully positioned itself as a premier heritage destination for international visitors. "With its stunning lakeside views, ornate jharokhas, and tranquil courtyards, we offer guests



Surekha Kanwar Rathore Proprietor Jagat Singh Hotels

more than just accommodation — we provide a journey into Rajasthan's royal past," she said.

Complementing this are the Jagat Palace and Umaid Mahal Palace, set against the backdrop of the Thar Desert and Snake Mountain, offering breathtaking vistas and an atmosphere of timeless charm. The combination of fair pricing, transparent rates, and personalised attention has made these hotels a favourite among inbound travellers from Europe and beyond, she added.

European markets drive growth

Highlighting that the European inbound market has shown remarkable growth, with the UK, Germany, France, and Italy emerging as top source countries, she noted that British travellers, in particular, are drawn to Pushkar for its



spirituality and authentic local experiences, while European guests appreciate Rajasthan's architectural grandeur and vibrant festivals. "To strengthen these markets, we have adopted a targeted marketing approach, collaborating with key travel bodies and operators. The properties are also aligning with

international tour itineraries," she explained.

Catering to cultural & wellness travellers

From hands-on art sessions to spiritual rejuvenation, the brand has curated experiences that resonate deeply with the experiential traveller. Guests can engage with local artisans

in pottery, block printing, and miniature painting, or explore the palatial interiors adorned with frescoes and antique decor.

Participation at WTM London 2025

Jagat Singh Hotels will take part in WTM London 2025, focussing on forging new alliances with international tour operators and DMCs. "The event serves as a strategic platform for us to showcase our boutique heritage offerings to the global travel trade. Our goal is to integrate our heritagerich properties into curated Rajasthan itineraries that resonate with culturally curious and spiritually inclined travellers," she said. 🦫





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Tailormade for the great Indian wedding

From large-scale Indian weddings to global corporate conventions, Sheraton Grand Danang Beach Resort & Spa has built a reputation as Vietnam's most versatile and culturally attuned MICE property. The resort combines world-class facilities with a deep understanding of Indian market needs, positioning itself as a preferred venue for Indian planners.

entral Vietnam is fast emerging as one of Asia's most soughtafter destinations for Indian weddings and corporate incentives. With over 200 leads from the Indian market in 2025 alone for an individual hotel, the region's blend of connectivity, infrastructure, and scenic luxury is transforming Vietnam's coastline into a serious contender for high-profile Indian events

"In 2025 alone, we have received nearly 200 leads from the Indian market, with a healthy conversion rate across both large-scale and boutique



Fmilio Fortini GM, Sheraton Grand Danang Beach Resort & Spa

events," says **Emilio** Fortini, General Manager, Sheraton Grand Danang Beach Resort & Spa.

At the heart of this rise is a property that has mastered the art of large-scale hospitality without losing its local soul. Overlooking Danang's pristine Non Nuoc Beach, the resort combines business precision with cultural warmth offering one of the largest purpose-built convention centres in the country. Fortini explains that the vision was clear from the start: to build a destination capable of handling grand celebrations and global conferences with equal ease. "We created an environment where business and leisure coexist harmoniously. Every event is supported by a team of specialists whose only job is to make sure things run flawlessly."

Continuous investments in technology and partner-

ships with leading regional AV companies keep the property at the forefront of

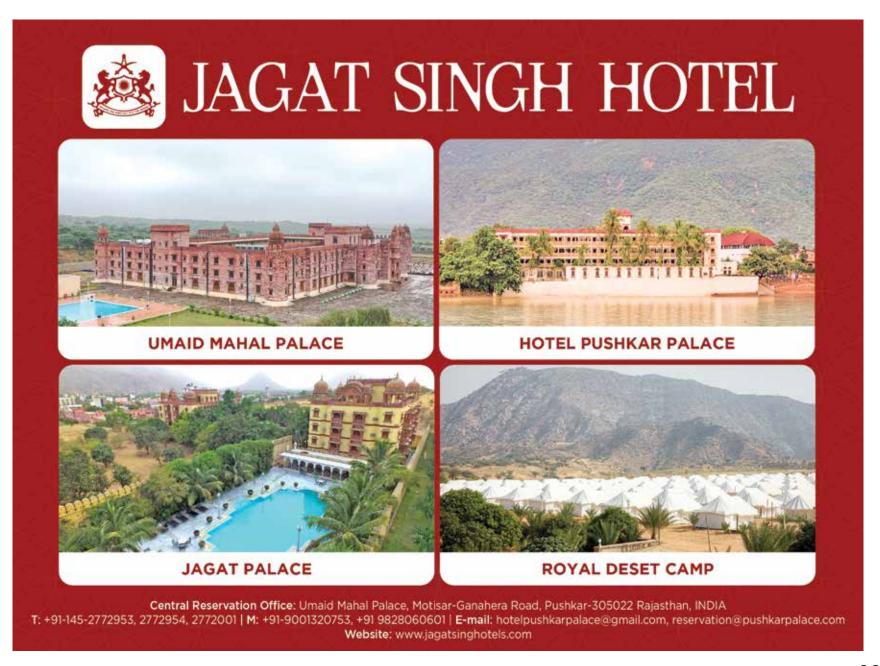
In 2025, we received nearly 200 leads from the Indian market, with a healthy conversion rate both across large-scale and boutique events

MICE innovation. Its convention centre, opened in 2018, includes a pillarless ballroom for 1,000 guests,

an impressive lobby, and a series of breakout rooms tailored for multi-dav events. Two Indian weddings stand out as milestones. The three-day celebration for an Indian couple in January 2024 saw a floating stage built across the resort's 250-metre infinity pool overlooking the ocean, while the 2023 wedding of another couple fused Indian rituals with local Vietnamese décor, bamboo, rattan, and all. The resort employs a dedicated Indian chef and allows external specialists or imported ingredients for Halal, Jain, and strictly vegetarian menus. Collaborations with other Marriott properties ensure

authenticity across large banquets. With its vast facilities and proven experience in delivering Indian weddings and incentives, Central Vietnam's hospitality landscape now stands on the cusp of something bigger; a transformation fuelled by 200 Indian leads, and the promise of many more to come.





35 years and counting AVIATION

All-in-One platform

In a world where travellers crave simplicity and personalisation, AirAsia MOVE is rewriting the rules by providing a dynamic platform. By merging flight bookings, hotels, events, and community-driven experiences on one app, AirAsia MOVE is not just making travel easier; it's changing how the entire travel community connects, sells, and experiences journeys.



In an era where airlines are racing to evolve beyond ticket sales, AirAsia has taken a bold leap. With AirAsia MOVE, the brand has built what could become the future template for travel, an ecosystem where an airline transforms into a full-fledged Online Travel Agent (OTA), and eventually, a social travel app.

The journey began well before the pandemic. Originally AirAsia's digital marketing and technology arm, the team behind MOVE built and ran the airline's website and app. When COVID hit, they pivoted quickly, creating the airasia Superapp, a multi-service platform that offered food delivery and



Nadia Omer CEO AirAsia MOVE

ride-hailing to safeguard jobs across the organisation. Post-pandemic, the platform evolved into AirAsia MOVE, shifting focus entirely to travel and building a unified ecosystem for flyers across Asia.

As **Nadia Omer**, CEO, AirAsia MOVE, explains,

the idea came from a clear realisation. "Airlines were losing direct bookings to OTAs. Budget carriers, in particular, depend heavily on ancillary revenues like seat upgrades, meals, or baggage. When OTAs take over ticket sales, that revenue disappears. We wanted to change that model."

That shift has now given rise to one of the most ambitious airline-led travel platforms in the world.

MOVE sells not only AirAsia flights but also tickets from other airlines, hotels, and soon, events and experiences. It's a first-of-its-kind transformation for an airline evolving into a travel marketplace built on data, loyalty, and community.

At its core, MOVE is about shared value. "We want airlines to make money, but we also want them to share

MOVE plans
to expand its
social travel
features, allowing
users to connect
over shared
interests from
food to hiking
to concerts

the benefits," Omer says. The platform's algorithms predict what travellers are most likely to buy, achieving a 60 per cent ancillary

attach rate; double that of most OTAs. This means more value for airlines and a richer experience for travellers. The app already includes check-ins, duty-free pre-orders, and travel content from tourism boards. Next, MOVE plans to expand its social travel features, allowing users to connect over shared interests from food to hiking to concerts. Over a million users have already joined travel groups within the app, signalling what Omer calls "the future of connected travel".

India, too, is central to that vision. With a team in Bengaluru, AirAsia MOVE is working to localise payments and forge partnerships with local airlines and tourism boards.

AIRASIA MOVE JOURNEY

- Began as
 AirAsia's digital arm, managing its website and app
- Pivoted during COVID as the AirAsia Superapp, safeguarding iobs
- Now a fullfledged OTA, focusing purely on travel
- Moving towards a social-travel app model

Tapping into travel finance demand

Travel trade partnerships are central to Unimoni's growth and service philosophy. 'By working closely with tour operators, OTAs, and travel agents, we ensure travellers receive holistic and reliable financial support from currency exchange to international remittances,' says **Krishnan R**, Director & CEO, Unimoni. In 2026, the company plans deeper digital integration.



ith its deep expertise in foreign exchange and cross-border payments, Unimoni plays a pivotal role in simplifying international travel transactions for individuals, corporates, and travel intermediaries. "The company has established itself as a reliable financial ally for both travellers and the travel trade. By combining decades of expertise with a strong pan-India service network, we provide seamless forex and remittance solutions that enhance the travel experience end-to-end," says Krishnan R, Director & CEO, Unimoni.

Showcasing India's financial innovation

Participation in international travel exhibitions, such as WTM London and OTM, has allowed the firm to showcase India's evolving financial landscape to the world.

"Participation at international travel exhibitions positions us as a forward-thinking, technology-driven brand that not only supports India's outbound travellers but also connects seamlessly with the international travel and payments ecosystem," he opines.

Driving innovation via digital & Al solutions
At the heart of the com-



Director & CEO Unimoni

pany's success lies a commitment to digital innovation and traveller convenience. From online forex booking and doorstep currency delivery to real-time rate comparison tools, the company has redefined the way travel-

lers' access and manage foreign exchange.

"A major milestone in this journey is the launch of Wizz Voyager, India's first Al-enabled multi-currency travel card powered by us in partnership with Visa. It represents a new era in smart travel finance," the CEO explains.

"It supports 25 currencies, including seven exclusive ones — such as the Chinese Yuan, Vietnamese Dong, Malaysian Ringgit, and Azerbaijani Manat — giving travellers unmatched global flexibility."

Beyond currency access, Wizz Voyager offers free worldwide ATM withdrawals, travel insurance, global SIM connectivity, and premium airport lounge

From online forex booking to real-time rate comparison tools, the company has redefined the way travellers' access and manage foreign exchange

access. Its Al-driven engine optimises exchange rates automatically, help-

ing travellers save while they spend. For the B2B segment, the company's digital platform provides travel agents and OTAs with real-time rate visibility, seamless transactions, and simplified compliance management, ensuring frictionless operations for their clients.

Charting the future

Unimoni plans to deepen its Al-driven personalisation and mobile-first capabilities. It is expanding the Wizz Voyager platform for students, corporates, and frequent flyers, while integrating intelligent customer support tools and advanced analytics into its service ecosystem.

40 november 1st fortnight issue 2025





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Philippine Peso Indonesian Rupiah 🚾 Azerbaijani Manat & more...



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AGENTS 35 years and counting

Smaller Indian cities drive outbound

India's smaller cities are emerging as the new engines of outbound travel, says **Pankaj Nagpal**, Managing Director, Travstarz Global Group. Destinations like Egypt, Morocco, Vietnam, Oman and Abu Dhabi are seeing strong demand in 2025, fuelled by easier visas, better connectivity and growing interest in premium experiences.

Janice Alyosius

utbound travel from India's smaller cities is surging, driving strong demand for new destinations, such as Egypt, Morocco, Vietnam, Oman, and Abu Dhabi, says Pankaj Nagpal, Managing Director, Travstarz Global Group. He noted that simplified visa procedures, better air connectivity, and evolving traveller profiles are reshaping India's outbound landscape in 2025.

"Egypt has done exceedingly well for us despite the geo-political situation in the area. Other than Egypt, Morocco, Vietnam, Oman, and Abu Dhabi have given us good numbers. The key factors driving growth are



Pankaj Nagpal Managing Director Travsťarz Global Group

easy visa access and improved connectivity from India," Nagpal said.

Tier II and III cities generating revenue

Nagpal said that a majority of Travstarz's business now comes from tier II and III cities, such as Jaipur, Lucknow, Chandigarh,

Ludhiana, Amritsar, Agra, Pune, Indore, and Nagpur. "We have been conducting networking events in these markets, and the response has been very encouraging. Senior citizen groups and ladies-only groups have become very popular, with most travellers now opting for luxury hotels," he said.

New itineraries and agents' response

Travstarz has expanded its product portfolio with exciting new itineraries. "We launched 8-day itineraries for Egypt and 9-day fixed departures from August to December 2025, including domestic flights - and all are already sold out," Nagpal shared. Additionally, they have also introduced two new packages for Morocco, both of which have been well received by their agent partners.

Simplified visa procedures, better air connectivity, and evolving traveller profiles are reshaping India's outbound landscape

Expanding global partnerships

In 2025, the group added Morocco to its DMC network, with itineraries ranging from 5 to 12 launched Australia and will soon be announcing a major new partnership, Nagpal revealed.

Luxury, experiences drive travel demand

Travellers from smaller cities are increasingly seeking premium experiences. "Even for the MICE segment, groups now prefer four-star and above hotels and interesting, enriching activities," said Nagpal.

Travstarz's success in smaller markets is backed strong collaborations with leading tourism boards. "We are promotion partners for Abu Dhabi Tourism, Oman Tourism, Bintan Resorts, Seychelles Thailand Tourism. and

Tourism. Our yearly calendar is packed with events in smaller cities, which now contribute over 50 per cent of our revenue," he said.

TRAVEL TRENDS

- Tier II & III cities are driving India's outbound boom
- Abu Dhabi, Egypt, Oman, Morocco, and Vietnam lead 2025 demand
- Easier visas and improved air links spur growth

Agents connect to GPS opportunities

The Global Panorama Showcase (GPS) in Kochi recently brought together travel agents from Kerala and Tamil Nadu, with over 650 pre-registered attendees. Packed with interactive sessions, networking opportunities, and GPS iConnect app, the event offered exhibitors a dynamic platform to showcase products and explore the region's growing travel market.











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35 years and counting AGENTS

Simplifying UAE sales for agents

Dubai-based Travel Assistance Tourism LLC is scaling up operations with stronger tech integration, a growing fleet, and multi-destination itineraries linking Dubai, Abu Dhabi, and Ras Al Khaimah. **Ahmed Khan**, Founder and COO, Travel Assistance Tourism LLC, says the DMC's goal is to empower Indian agents with direct access and faster, smarter solutions.



n a market crowded with destination management companies, Travel Assistance Tourism LLC is carving a distinct identity through technology-driven solutions and complete inhouse control of its products. The Dubai-registered DMC, which has already served over 50,000 travellers, is now focusing on expanding its fleet, assets, and destination reach to meet growing demand from India and beyond. "Our biggest USP is direct supply with owned assays Ahmed Khan, Founder and COO, Travel Assistance Tourism LLC. "This gives agents flexibility on pricing and timing, because they are not



Ahmed Khan Founder and COO, Travel Assistance Tourism LLC

dependent on third-party suppliers. Whether it's buses, seven-seaters, or our 350-passenger dhow cruise, these are all owned by us. That is why we can deliver on time and adapt easily to agents' needs."

The company also holds its own immigration card,

enabling it to issue visas directly. "When you control your assets and visa processes, you are able to give a faster, more reliable service," he adds.

Technology at the core

Beyond logistics, Travel Assistance has invested heavily in B2B technology designed for travel agents across India, Bali, Vietnam, South Africa, and the Philippines. "We focus on technology that helps agents create and customise packages instantly. They can book transfers. hotels, or visas in real time, without waiting for manual quotes. Everything is automated and integrated it's a mix of à la carte and full packages," says Khan.

Evolving Indian market trends

The company has noticed a clear shift in the preferences of Indian travellers.

Direct supply gives agents more flexibility on pricing and timing, because they are not dependent on third-party suppliers

"Earlier, most packages included the classic trio – Dhow Cruise, Desert Safari, and City Tour. Now, travellers are demanding Museum of the Future, Burj Khalifa, Global Village, and Dubai Frame — all part of more experiential itineraries. The average family package that used to cost ₹3–4 lakh has now increased to ₹7–8 lakh," explains Khan.

Looking ahead

Travel Assistance is in expansion mode, scaling up assets from seven to 12 buses and strengthening supplier contracts. "2025 is shaping up to be another success story. The market response has been positive, and we are investing ahead to make sure our partners have everything they need to sell UAE seamlessly and profitably," Khan concludes.

IMPORTANT HIGHLIGHTS

- Own assets:
 Fleet of buses, seater vehicles, and 350-passenger dhow cruise
- Direct visa facility: In-house immigration card for faster processing
- Tech-driven B2B portal: Realtime package creation
- Expanding destinations: Dubai-Abu Dhabi combos; RAK next

A push for Western Region hospitality

The 20th Regional Convention of the Hotel & Restaurant Association (Western India) — HRAWI — ignited minds to give a push to the hospitality industry in India. Inaugurated at Taj Lands End, Mumbai, the event commemorated 75 years of hospitality excellence in the presence of industry leaders, government dignitaries, and hospitality stalwarts.

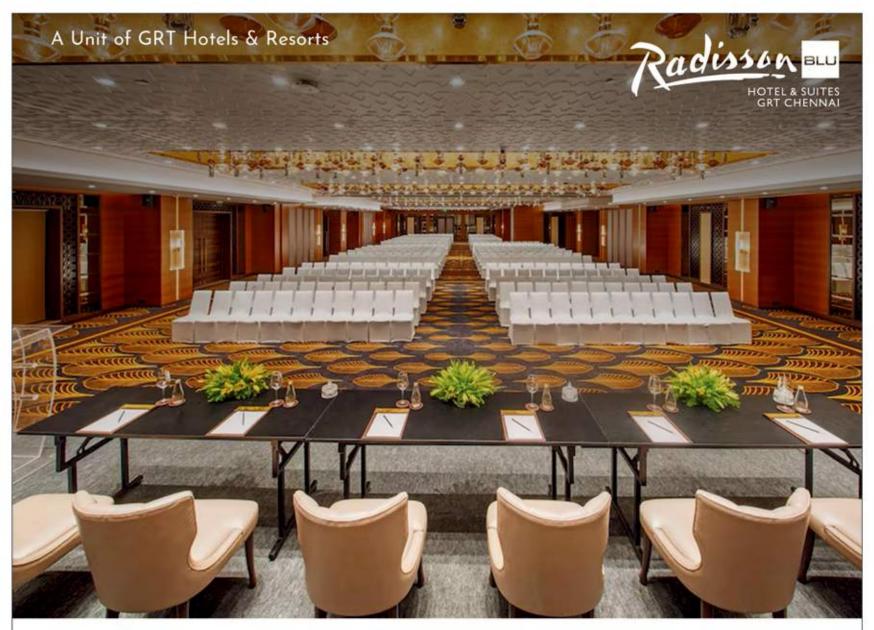












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wtm unpacks future of travel tech

WTM London's much-anticipated Technology Summit returns on 5 November, uniting global travel tech leaders to explore how AI, data, and innovation are reshaping the industry. With a packed agenda of sessions led by global technology experts, the summit, to be organised on the Purple Stage, promises deep insights into the future of travel technology.



London is TM setting the stage for an impact-Technology Summit this year, spotlighting the critical role of technology in supporting sellers and suppliers amid disruption and emerging challenges.

Scheduled for 5 November, the summit will take place on the Purple Stage from 10:45 am onwards, featuring a dynamic, threehour line-up of global technology experts. The agenda reflects WTM London's overarching theme, 'Reimagining Travel in a Changing World', with 12 insightful sessions curated by Timothy O'Neil-Dunne, WTM's technology advisor



and Principal at T2Impact. The summit will open with a series of sessions exploring how technology and data can empower travel businesses. WTM's official Technology Partner, Holafly, will take the stage as CEO Pablo Gómez Fernandez-Quintanilla joins Timothy O'Neil-Dunne for a 20-minute discussion

titled 'Connected Futures: Tech, Data and the Power of eSIMs' at 1:50 pm.

One of the most anticipated sessions will debate whether Artificial Intelligence (AI) — despite all the hype — is travel's friend or foe. The discussion will feature Stephen Joyce from Prospect

Group and Christian Watts from Magpie Travel.

Al will feature prominently throughout the summit. Rhys Griffiths and Farina Azam, partners at travel law firm Fox Williams, will explore the legal and regulatory implications of widespread Al adoption. Meanwhile, Andreas Nau from Ennea Capital Partners and Min Liu from Cambon Partners will share how the investment community is responding to Al-driven disruption across travel and tourism.

Redefining roles through technology

As technology continues to transform the travel industry, one session will examine how AI is reshaping the role of travel agents. James Lever from Data-Art and Guice Rozenveld from Oojo.com will delve into how automation and intelligent systems are redefining customer engagement. Similarly, the use of video content in trip planning is on the rise. Sally **Bunnell** from NaviSavi will discuss how AI and video

integration are influencing traveller inspiration and decision-making.

One of the most anticipated sessions will debate whether **Artificial** Intelligence despite all the hype — is travel's friend or foe

Dave Goodger from Tourism Economics will explain how combining travel insights with economic data can help companies make smarter decisions.

Minor gets in meeting mode with trade

Minor Hotels brought its 3-city roadshow to India recently, showcasing its impressive portfolio of luxury properties with successful stops in Bengaluru, New Delhi, and finally Mumbai. Led by **Rohit Chopra**, Area Commercial Director – India, Minor Hotels showcased various brands, including Anantara, NH Hotels, and Avani from Asia, Europe, and the Middle East.

















Festivals of India 2026

A Year of Colour, Culture, and Celebration

India's festival calendar for 2026 is a ready-made invitation to the world. It's a celebration that stretches from the deserts of Rajasthan to the forests of the Northeast and the coasts of Kerala. For inbound tourists, the year offers an unbroken chain of cultural experiences — each festival a window into a different India, a different rhythm.



Bikaner Camel Festival Rajasthan January 11–12

Camel parades, races, folk arts, handicrafts,

fire dances, fireworks



International Kite Festival Rajasthan, Gujarat January 14

Kite flying contest, illumi-nated kites, performances sweets, community events



Rann Utsav Gujarat October 2025 -March 2026

White desert glamping, music, dance, crafts, adventure sports



Dong Sunrise Festival

Arunachal Pradesh January 1

First sunrise celebrations



Cherry Blossom Festival

Meghalaya November 14-15

Flower/forest walks, music, wine, food, city illumination



Hornbill Festival

Nagaland

December 1-10

Tribal culture, craft, food, dance, music concerts.



Surajkund Craft Mela

Haryana

February 7-23

World's largest crafts fair, global artisans, open-air theatre, cuisine, workshops



Jaipur Literature Fest Raiasthan January 30 – February 3 World's largest lit fest, authors, readings,



Khaiuraho **Dance Festival** Madhya Pradesh

February 20-26 Classical dances at UN-



Kumbh Mela (Mini Kumbh 2026)

Uttar Pradesh March - April

Massive religious baths, processions, rituals



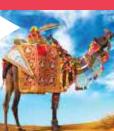
Mamallapuram **Dance Fest**

Tamil Nadu December 22 -January 20 Classical dance performances at historic temples



Pushkar Camel Fair

Rajasthan October 28 -November 4 Camel trading, music, dances, competitions, temple rituals



Sangai Festival

Manipur

November 21-30

Tribal dances, indigenous sports, adventure, crafts, culinary



Kochi-Muziris Biennale

Kerala December 2025-March 2026

Asia's ton contemporary art gathering, installations performances



Tulip Festival Jammu & Kashmir

March – April

Tulip garden, local food, fo



Desert Festival Jaisalmer Rajasthan January 30 –

February 1



Anthurium Festival

Mizoram October



Ziro Festival of

Arunachal Pradesh September

Indie/international music. camping in scenic valley

Music



Thrissur Pooram

Kerala

April 26

Elephant processions, percussion, fireworks



Sonepur Mela

Bihar

November 5-20

World's largest cattle fair. holy dip, performances,



Goa Carnival

Goa

February 14-17

Parades, floats, international music, food, masquerade



Sula Fest Maharashtra

February

Vineyards, music performances, gourmet food



Udaipur World Music Fest

Rajasthan **February**

Global artists, lakeside

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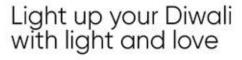
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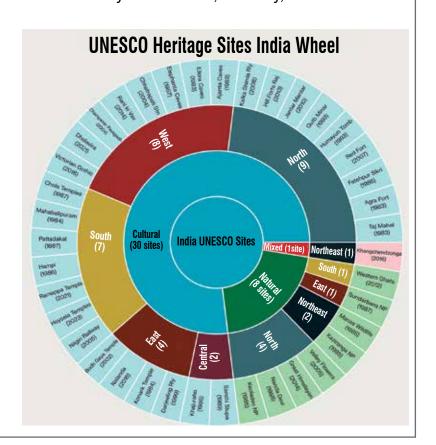


India's UNESCO treasures

With 44 UNESCO World Heritage Sites, India stands proudly among the world's leading destinations for cultural and heritage tourism. From temples and forts to cities and forests, each site tells a story of civilization, creativity, and conservation.

ndia's 44 UNESCO World Heritage Sites, including temples, forts, forests, and cities of timeless beauty, reflects the diversity that defines the Indian subcontinent.

For travel businesses, these sites are not just icons of heritage but economic catalysts that drive sustainable tourism, regional development, and experiential travel growth. From the sacred ensembles of the Hovsalas to the wild serenity of Kaziranga, India offers partners in the travel trade a tapestry of immersive opportunities. As heritage-led travel experiences continue to shape global tourism trends, India's cultural wealth invites collaboration — linking history with hospitality, and legacy with livelihood. 🦫



Al-driven platform empowers trade

Comtek Services is helping the travel trade work smarter with Facile, its all-in-one platform. By simplifying operations, improving efficiency, and adding Al-powered tools, the company enables agents to focus on customer service, strategy, & business growth in today's competitive market, says **Kevin Thankappa Reginold**, Senior Manager–Vision, Comtek Services.



In a significant boost to the Indian travel trade, Comtek Services is helping travel agents and tour operators embrace digital transformation, enabling them to streamline operations, enhance efficiency, and elevate customer experiences. Kevin Thankappa Reginold, Senior Manager-Vision, Comtek Services, says the company's solutions are increasingly becoming indispensable for travel businesses navigating a fast-evolving market.

"Comtek's reputation as a trusted partner is built upon three decades of dedicated service in the B2B travel



Kevin Thankappa Reginold Senior Manager–Vision Comtek Services

sector. Our key differentiator lies in delivering a forcemultiplier effect for clients amplifying operational scale and quality — while ensuring industry-leading data protection and granular access control over sensitive information,"

Reginold says. For travel agents, this translates into tangible benefits. By leveraging Comtek's flagship platform, Facile, agents gain a single, unified system to manage content, sales, operations, finance, and business intelligence. "We automate information security, internal task management, vendor communications, and regulatory compliance, freeing users to focus on business strategy and customer engagement," Reginold explains.

Tech adoption

Post-pandemic, the Indian travel trade has seen rapid adoption of API distribution models and headless systems, creating

portunities for more integrated collaboration across vendors and platforms.

By leveraging Facile, agents gain a single. unified system to manage content, sales, operations, finance, and biz intelligence

Comtek aligns with these trends by offering bespoke customisation and integration services within clientspecific ecosystems. "We are committed to fostering the industry's collaborative spirit, actively seeking partnerships to craft marketwide solutions that deliver value to the end-user while remaining mutually profitable," Reginold notes.

The integration of Al and automation is another game-changer for the sector. Reginold emphasises that Comtek's approach is practical and utility-driven, 'We implement Al and automation with genuine business utility as the primary focus. For example, we are piloting features such as automatic carbon emissions calculation for every tour registered on

Facile, giving agents actionable insights.

Plans ahead

Looking ahead, Comtek plans to introduce further innovations to keep the trade competitive. "We are expanding the footprint of meaningful Al utility and introducing new business verticals," he shares.



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MOVEMENTS

CATHAY PACIFIC

SAMEA Region

Cathay Pacific appoints PIYULI BHATTACHARJEE as Regional Head of Marketing for South Asia, Middle



ARJUN BHATIA has been appointed as Regional Head of Corporate Sales for the SAMEA region. In his new role, Bhatia will be responsible for driving strategic

corporate sales initiatives, key account management, and revenue performance across markets. He previously served as Regional Head of Digital Sales for the region. With over nine years of crossfunctional experience across hospitality, food & beverage, and digital business, he has held leadership roles at Zomato and The Indian Hotels Company Limited (Taj Hotels).

VINOD VISWANATHAN has been appointed as Regional Head of Trade Sales for India and Sri Lanka. Viswanathan brings over 15 years of experience in avia-



TOURISM AUSTRALIA

Tourism Australia has appointed MAISHAA MUKADAM as the Business Development Manager - India. Mukadam is

based in the Tourism Australia office in Mumbai. She brings over 17 years of experience in destination marketing, travel distribution, and business events (MICE) to the team. In her new role, Mukadam is responsible for distribution, partnerships with key distribution and aviation partners, business events, and the promotion of the award-winning Aussie Specialist Programme.

WELCOMHOTEL JODHPUR

ITC Hotels has appointed HIMANSHU BATRA as the General Manager of Welcomhotel Jodhpur. A seasoned ho-

telier with a strong foundation in hospitality, Batra brings along operational expertise, strategic leadership, and a commitment to delivering best quest experiences. During his 17-year career, he has held leadership roles across several ITC Hotels, including ITC Narmada (Ahmedabad), ITC Grand Chola (Chennai), ITC Windsor (Bengaluru), ITC Mughal (Agra), and ITC Rajputana (Jajpur).

ATPI

India

ATPI has appointed **JEET SAWHNEY** as Managing Director, ATPI India. With almost three decades of experience in

the travel industry, Sawhney has held senior leadership positions with KLM/Air France, VFS (as COO - Value Added Services), and Sabre (as Regional Director - South Asia). Most recently, he served as CEO of Tripjack. In his new role, Sawhney will oversee the company's overall strategy, operations, and performance, with a focus

on reinforcing ATPI's market

leadership.

COURTYARD BY MARRIOTT KOCHI AIRPORT & PORT MUZIRIS, KOCHI, A TRIBUTE PORTFOLIO HOTEL

Kochi

ABHILASH MATAM has been appointed as the Multi Property Hotel Manager for Courtyard by Marriott Kochi Airport & Port Muziris, Kochi, a Tribute Portfolio Hotel. Matam has expertise in strategic operations across luxury, midscale, and budget hotels. He has led international hotel management teams and is proficient in Rooms Division operations, ensuring the seamless day-to-day functioning of hotels.

ROSETTA HOSPITALITY

Bengaluru

Rosetta Hospitality has appointed POONAM TIPNIS as Head of Sales for Rosetta Sakleshpur. With nearly three de-



DOUBLETREE BY HILTON GOA, PANAJI

DoubleTree by Hilton Goa, Panaji, has appointed ASMITA TAMBOLKAR-Umarye as Financial Controller. With over 15

years of experience in finance and hospitality operations, Umarye's appointment reflects her leadership, financial expertise, and commitment to operational excellence. She has built a distinguished career with leading hospitality brands. Her experience spans pre-opening finance operations, budgeting, statutory compliance, and strengthening financial systems.

IMPRESARIO ENTERTAINMENT & HOSPITALITY

CHIRAG PUNJABI has been elevated to the role of Chief Strategy & Finance Officer (CSFO) by Impresario Entertain-

ment & Hospitality. He has been an integral part of Impresario's leadership team for the past five years. In his new role, Punjabi will oversee strategy, finance, and technology, ensuring stronger alignment across critical functions to power Impresario's next phase of expansion. He joined the company in December 2019 as Executive Assistant to the CEO and establishing himself as a trusted partner.

DOUBLETREE BY HILTON PUNE-CHINCHWAD

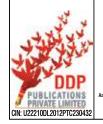
DoubleTree by Hilton Pune-Chinchwad has appointed KRITIKA ARORA as the Human Resources Manager.

With over a decade of experience in Human Resources, Learning, and Quality Assurance across leading hospitality brands, Arora brings a wealth of expertise in building strong organisational cultures, fostering employee engagement, and driving talent development. Her distinguished career spans key positions with Hyatt, IHG, Oberoi, and Pride.

MARRIOTT EXECUTIVE APARTMENTS. **BENGALURU UB CITY**

Bengaluru

Marriott Executive Apartments, Bengaluru UB City, has appointed **HEENA SHARMA** as the Director of Rooms. With 14 years of experience across Marriott Suites Pune, Port Muziris, and JLL (Accenture), Sharma is known for her guest-centric approach and operational expertise in front office management, facility operations, and revenue optimisation. In her new role, she will lead the Rooms Division



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India inbound to benefit from infra boom

Gajendra Singh Shekhawat, Minister of Tourism and Culture, Govt of India, said that the country's tourism sector is on the verge of a remarkable transformation, supported by infra growth, expanding domestic travel, and a strong focus on sustainability and investment.

Nisha Verma

eminiscing about how strong inbound tourism was, Gajendra Singh Shekhawat, Minister of Tourism and Culture, Government of India, said that the focus of Indian hoteliers was to appear in international travel guidebooks to attract foreign guests. "Those days, inbound tourists were the best paymasters. The property whose name appeared in such guidebooks was considered secure. But today, none of the hotelier is dependent on that. Indians are better paymasters now," he added.

He underlined, "Inbound tourism cannot be understood from the point of view of just numbers, nor can its possibilities be fully captured." Referring to the transformation of destinations like Ayodhya, he said, "When Radisson started the hotel in Ayodhya, ₹1 lakh was the room tariff per night. No foreign tourists in the world will

give you ₹1 lakh for a day such destination. Even 0 W , are charging

₹35,000, and still there are no rooms available."

Travel demand fuelling economy

Shekhawat linked the growth in domestic tourism to India's economic progress. "In the span of

Inbound tourism cannot be understood from the point of view of just numbers, nor can its possibilities be fully captured

10 years, we have grown from an economy of \$2 trillion to \$4.14 trillion. All analysts believe that India's economy is growing at the fastest rate in the world. If it grows at this rate, it will double every 7-8 years. By 2047, the \$4 trillion economy that we are talking about today will become a \$30 trillion economy," he shared.

He added that this economic momentum has given rise to a larger middle-income group. "Due to the precise power of implementation, 25-30 crore people have been able to get out of the poverty line and live the life of the middle class. The government has given tax rebates through the

last budget

tax-free

indus-

which has increased disposable income and contributed to increasing tourism opportunities, he said.

income of ₹12 lakh —

Shekhawat However. acknowledged that the supply of hospitality infrastructure has not kept pace with demand. "In the last 10 years, the way our demand has increased, the pace of supply is not up to the mark. Hence, there is mismatch of demand and supply," he noted.

Infrastructure policy push for hospitality

Shekhawat revealed that they have taken steps to address the investment gap in hospitality. "We have created 50 iconic destinations, and apart from that, every destination with a population of less than 10 lakh has been granted

-**y**-----

We discussed the policies of all states that adopted the best practices, made a draft policy on that basis, and shared it on **Tourism Day**

infrastructure status. This will increase the flow of investment," he said.

He pointed out that nearly

18 states have now given try status to tourism and hospital-The Ministry has also shared a draft of national tourism

policy

with all states. "We discussed the policies of all states that adopted the best practices, made a draft policy on that basis, and shared it on Tourism Day. We are working to give incentives to all states in the hospitality sector and for new hotel investments," he added.

Shekhawat emphasised that sustainability must guide India's tourism growth. He also identified wellness, medical, MICE and wedding tourism as emerging verticals. Addressing the industry, Shekhawat said the sector must collectively work. "We must discuss how we can reduce the cost of staying in our star hotels. If we don't address the rate hike, it will become a big challenge for us," he said.

IMPORTANT TAKEAWAYS

- Domestic travellers now drive India's tourism, supported by a stronger middle-income group and growing economy
- The government has identified 50 iconic destinations and granted infrastructure status to hospitality in smaller cities
- Focus areas ahead sustainability, cost rationalisation, and coordinated public-private efforts for tourism growth

(Fitur)

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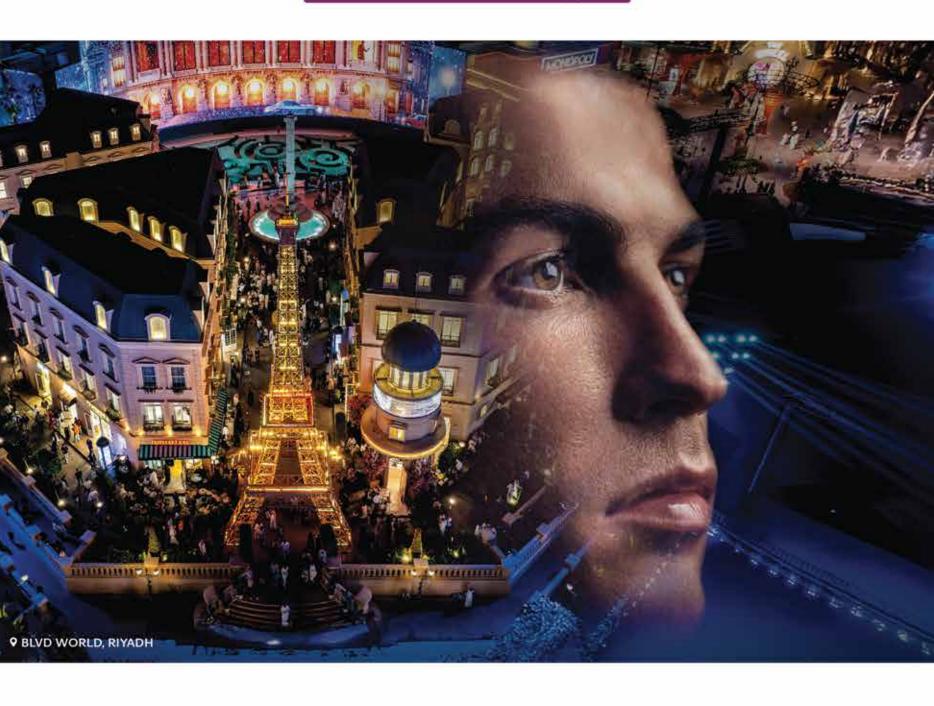
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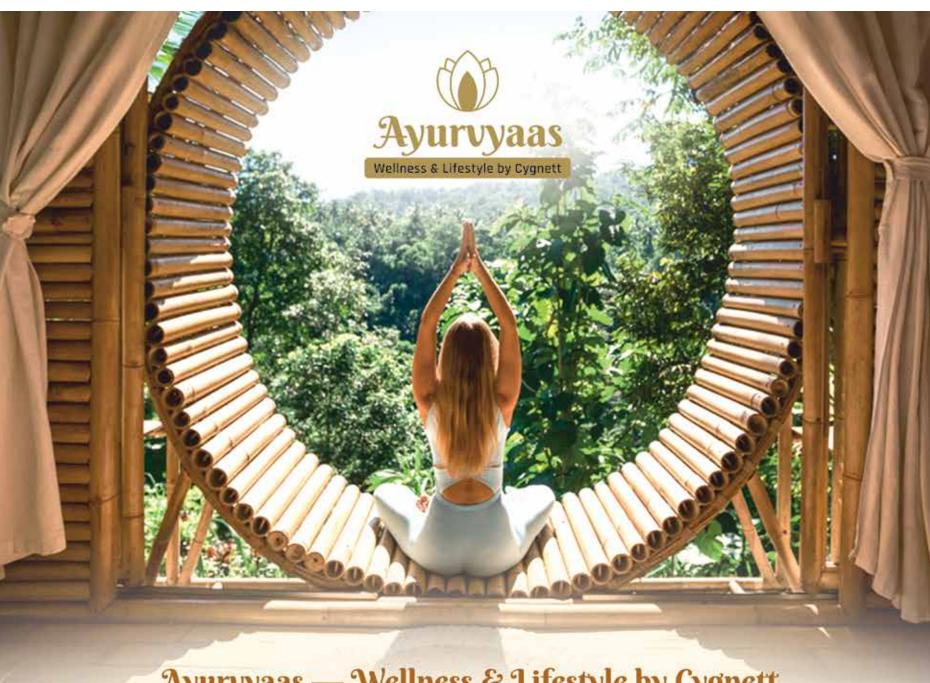


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